UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

(Mark One)

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2022

> or 15(d) OF TI

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 001-15749

BREAD FINANCIAL HOLDINGS, INC. (Exact name of registrant as specified in its charter)

bread financial.

Delaware (State or other jurisdiction of incorporation or organization)

3095 Loyalty Circle Columbus, Ohio (Address of principal executive offices) 31-1429215 (I.R.S. Employer Identification No.)

> 43219 (Zip Code)

(614) 729-4000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading symbol</u>	Name of each exchange on which registered
Common stock, par value \$0.01 per share	BFH	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \boxtimes No \square

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🖾 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer 🖾 Accelerated filer 🗆 Non-accelerated filer 🗆 Smaller reporting company 🗆 Emerging growth company 🗆

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes 🗆 No 🖾

As of October 21, 2022, 49,853,068 shares of common stock were outstanding.

BREAD FINANCIAL HOLDINGS, INC.

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PART 1: FINANCIAL INFORMATION

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A).

The following discussion should be read in conjunction with the unaudited Condensed Consolidated Financial Statements and related notes thereto presented in this quarterly report and the audited Consolidated Financial Statements and related notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2021, filed with the Securities and Exchange Commission (the SEC) on February 25, 2022 (the 2021 Form 10-K). Some of the information contained in this discussion and analysis constitutes forward-looking statements that involve risks and uncertainties. Actual results could differ materially from those discussed in these forward-looking statements. See "Cautionary Note Regarding Forward-Looking Statements" included elsewhere in this quarterly report. Factors that could cause or contribute to these differences include, but are not limited to, those discussed below and those set forth in the Risk Factors section in our 2021 Form 10-K, subsequent Quarterly Reports on Form 10-Q and other filings we make with the SEC.

OVERVIEW

We are a tech-forward financial services company providing simple, personalized payment, lending and saving solutions. We create opportunities for our customers and partners through digitally enabled choices that offer ease, empowerment, financial flexibility and exceptional customer experiences. Driven by a digital-first approach, data insights and white-label technology, we deliver growth for our partners through a comprehensive product suite, including private label and co-brand credit cards, installment lending and buy now, pay later (split-pay). We also offer direct-to-consumer solutions that give customers more access, choice and freedom through our branded Bread CashbackTM American Express[®] Credit Card and Bread SavingsTM products.

Effective March 23, 2022, Alliance Data Systems Corporation was renamed Bread Financial Holdings, Inc., and on April 4, 2022, our ticker changed from "ADS" to "BFH" on the New York Stock Exchange (NYSE). Neither the name change nor the NYSE ticker change affected our legal entity structure, nor did either change have an impact on our financial statements. On November 5, 2021, our LoyaltyOne segment was spun off into an independent public company Loyalty Ventures Inc. (traded on The Nasdaq Stock Market LLC under the ticker "LYLT") and therefore is reflected herein as Discontinued Operations.

Throughout this report, unless stated or the context implies otherwise, the terms "Bread Financial," the "Company," "we," "our" or "us" refer to Bread Financial Holdings, Inc. and its subsidiaries on a consolidated basis. References to "Parent Company" refer to Bread Financial Holdings, Inc. on a parent-only standalone basis. In addition, in this report, we may refer to the retailers and other companies with whom we do business as our "partners" or "clients"; provided that the use of the term "partner", "partnering" or any similar term does not mean or imply a formal legal partnership, and is not meant in any way to alter the terms of Bread Financial's relationship with any third parties. Bread Financial is also used in this report to include references to transactions and arrangements occurring prior to the name change.

NON-GAAP FINANCIAL MEASURES

We prepare our Consolidated Financial Statements in accordance with accounting principles generally accepted in the United States of America (GAAP). However, certain information included within this Form 10-Q constitutes non-GAAP financial measures. Our calculations of non-GAAP financial measures may differ from the calculations of similarly titled measures by other companies. In particular, *Pretax pre-provision earnings* (PPNR) is calculated by increasing/decreasing Income from continuing operations before income taxes by the net provision/release in Provision for credit losses. We use PPNR as a metric to evaluate our results of operations before income taxes, excluding the volatility that can occur within Provision for credit losses. *Tangible common equity over Tangible assets* (TCE/TA) represents Total stockholders' equity reduced by Goodwill and intangible assets, net, (TCE) divided by Tangible assets (TA), which is Total assets reduced by Goodwill and intangible assets, net. We use TCE/TA as a metric to evaluate the Company's capital adequacy and estimate its ability to cover potential losses. *Tangible book value per common share* represents TCE divided by shares outstanding. We use Tangible book value per common share as a metric to estimate the Company's potential value in relation to tangible assets per share. We believe the use of these non-GAAP financial measures provides additional clarity in understanding our results of operations and trends. For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures, please see "Table 6: Reconciliation of GAAP to Non-GAAP Financial measures" that follows.

BUSINESS ENVIRONMENT

This Business Environment section provides an overview of our results of operations and financial position for the third quarter of 2022, as well as our related outlook for the remainder of 2022 and certain of the uncertainties associated with achieving that outlook. This section should be read in conjunction with the other information included or incorporated by reference in this Form 10-Q, including "Consolidated Results of Operations," "Risk Factors" included in our most recent Annual Report on Form 10-K, subsequent Quarterly Reports on Form 10-Q and other filings we make with the SEC and "Cautionary Note Regarding Forward-Looking Statements", which provides further discussion of variances in our results of operations over the periods of comparison, along with other factors that could impact future results and the Company achieving its outlook. Unless otherwise specified, the discussion included herein is for the three months ended September 30, 2022, compared with the same period in the prior year.

For the quarter ended September 30, 2022, Credit sales increased from the prior year period driven by new product and brand partner additions, as well as existing partners, partially offset by both the transition of our credit card processing services and the temporary spike in fuel prices in July. Net interest income and Interchange revenue, net of retailer share arrangements increased year-over-year, while Other non-interest income decreased primarily due to a write-down of our equity method investment in Loyalty Ventures Inc. (LVI). More broadly, we are closely monitoring consumer economic indicators, including how consumers are navigating the changing economic environment, which remains difficult to predict and therefore could have an impact on our outlook for the remainder of the year. In addition, we are working to resolve remaining issues associated with the transitioning of our credit card processing services to ensure that expected platform performance is achieved and that any inconvenience to our cardholders or brand partners is addressed, including through waivers of late fees and other customer-friendly accomodations, and cardholder and brand partner engagement initiatives. We anticipate Total net interest and non-interest income growth will align with growth in average Total credit card and other loans, with slight upside from an improved full year net interest margin versus 2021. We expect further interest rate increases by the Board of Governors of the Federal Reserve System (the Federal Reserve) throughout the remainder of 2022 to result in a nominal benefit to Net interest income, which is factored into our 2022 outlook.

Third quarter 2022 average Total credit card and other loans of \$17.6 billion were up 14% from the prior year period, with the end-of-period balance being up 16%. Our outlook for growth in average Total credit card and other loans in 2022 is expected to be low-double-digits relative to 2021, which is based on our new and renewed business announcements, including our acquisition of AAA's existing credit card portfolio in October 2022, as well as visibility into our pipeline and the current economic outlook. Our outlook also continues to assume a moderation in the consumer payment rate throughout the remainder of 2022. We expect the sale of the BJ's Wholesale Club (BJ's) portfolio to occur in the middle of the first quarter of 2023. For the third quarter of 2022, BJ's branded co-brand accounts generated approximately 10% of Total net interest and non-interest income. As of September 30, 2022, BJ's branded co-brand accounts were responsible for approximately 13% of Total credit card and other loans.

Provision for credit losses increased relative to the third quarter of 2021 due primarily to an increase in Credit card and other loans, as well as economic scenario weightings in our credit reserve modeling reflecting an increasing probability of a recession, more persistent inflation, and the increased cost of overall consumer debt. Our Allowance for credit losses increased compared to year-end 2021, with a reserve rate of 11.4% in the third quarter of 2022 and 10.5% at year-end 2021. Our Net loss rate also increased relative to the prior year period as consumer payment behavior normalization continues toward pre-pandemic levels. We anticipate higher losses in the fourth quarter of 2022, which is typically the highest quarter of the year for this metric based on historic seasonality. For the full year 2022, we expect a net loss rate at the high end of our previously communicated low-to-mid 5% range.

With regard to our expenses, Total non-interest expenses for the third quarter of 2022 were up 13% from the prior year period, due primarily to increased employee compensation and benefit costs, overall technology modernization expenses, and marketing expenses. As a result of ongoing investment in technology modernization, digital advancement, marketing, and product innovation, along with strong portfolio growth, we expect a sequential increase in Total non-interest expenses for the remainder of 2022. The pace and timing of our investments will be calibrated to align with our full year revenue and growth outlook, including our planned incremental investment of more than \$125 million in digital and product innovation, marketing, brand and technology enhancements during 2022.

Although we recognize the macroeconomic headwinds, we remain focused on driving sustainable, profitable growth leveraging our technology enhancements and business development success.

CONSOLIDATED RESULTS OF OPERATIONS

The following provides commentary on the variances in our results of operations for the three and nine months ended September 30, 2022, compared with the same periods in the prior year, as presented in the accompanying tables. These discussions should be read in conjunction with the discussion under "Business Environment", above.

Table 1: Summary of Our Financial Performance

	Three M	Jonths Ende	d Septemb	er 30,	Nine Months Ended September 30,						
	2022	2021	\$ Change	% Change	2022	2021	\$ Change	% Change			
(Millions, except per share amounts and percentages) Total net interest and non-interest income	\$ 979	\$ 851	128	15	¢ 2 702	¢ 2/16	277	16			
		* ***			\$ 2,793	\$ 2,416	377				
Provision for credit losses	304	161	143	89	902	180	722	*			
Total non-interest expenses	486	431	55	13	1,383	1,256	127	10			
Income from continuing operations before income											
taxes	189	259	(70)	(27)	508	980	(472)	(48)			
Provision for income taxes	55	53	2	2	150	243	(93)	(39)			
Income from continuing operations	134	206	(72)	(35)	358	737	(379)	(51)			
Income (loss) from discontinued operations, net of											
taxes	—	18	(18)	*	(1)	46	(47)	*			
Net income	134	224	(90)	(40)	357	783	(426)	(54)			
Net income per diluted share	\$ 2.69	\$ 4.47	(1.78)	(40)	\$ 7.15	\$ 15.68	(8.53)	(54)			
Income from continuing operations per diluted share	\$ 2.69	\$ 4.11	(1.42)	(35)	\$ 7.16	\$ 14.74	(7.58)	(51)			
Net interest margin ⁽¹⁾	19.9 %	18.9 %		1.0	19.3 %	18.0 %		1.3			
Return on average equity ⁽²⁾	22.8 %	38.0 %		(15.2)	20.9 %	52.2 %		(31.3)			
Effective income tax rate - continuing operations	28.9 %	20.7 %		8.2	29.5 %	24.8 %		4.7			

(1) Net interest margin represents annualized Net interest income divided by average Total interest-earning assets. See also Table 5: Net Interest Margin.

(2) Return on average equity represents annualized Income from continuing operations divided by average Total stockholders' equity.

* Not meaningful

Table 2: Summary of Total Net Interest and Non-interest Income, After Provision for Credit Losses

	Three	Months	Ended Septe	ember 30,	Nine Months Ended September 30,				
	2022	2021	\$ Change	% Change	2022	2021	§ Change	% Change	
(Millions, except percentages) Interest income									
Interest and fees on loans	\$1,195	\$992	203	20	\$3,325	\$2,845	480	17	
Interest on cash and investment securities	23	2	21	*	34	6	28	*	
							. <u> </u>		
Total interest income	1,218	994	224	23	3,359	2,851	508	18	
Interest expense									
Interest on deposits	66	39	27	68	142	130	12	9	
Interest on borrowings	67	52	15	30	166	168	(2)	(2)	
Total interest expense	133	91	42	47	308	298	10	3	
Net interest income	1,085	903	182	20	3,051	2,553	498	20	
Non-interest income									
Interchange revenue, net of retailer share arrangements	(136)	(97)	(39)	40	(333)	(251)	(82)	33	
Other	30	45	(15)	(33)	75	114	(39)	(34)	
					(****)				
Total non-interest income	(106)	(52)	(54)	103	(258)	(137)	(121)	90	
Total net interest and non-interest income	979	851	128	15	2,793	2,416	377	16	
Provision for credit losses	304	161	143	89	902	180	722	*	
	504	101	143	09	902	100	122	·	
Total net interest and non-interest income, after provision for credit losses	\$ 675	\$690	(15)	(2)	\$1,891	\$2,236	(345)	(15)	
IOI CIEUR IOSSES	\$ 073	\$090	(13)	(2)	\$1,891	\$2,230	(343)	(13)	

* Not meaningful

Total Net Interest and Non-interest Income, After Provision for Credit Losses

Three and nine months ended September 30, 2022, compared with the same periods in the prior year:

Interest income: Total interest income increased in the three and nine months ended September 30, 2022, primarily resulting from Interest and fees on loans. The increase in each period, relative to the prior year, was due to increases in average credit card and other loans driven by new originations and moderation in the consumer payment rate, as well as increases in finance charge yields of approximately 152 and 149 basis points for the three and nine months periods, respectively.

Interest expense: Total interest expense increased in the three and nine months ended September 30, 2022, due to the following:

- *Interest on deposits* increased due to higher average balances outstanding and higher average interest rates, which increased interest expense by approximately \$27 million and \$12 million for the three and nine month periods, respectively.
- Interest on borrowings increased for the three month period due primarily to a \$15 million increase related to higher average interest rates on secured borrowings, and remained relatively flat for the nine month period.

Non-interest income: Total non-interest income increased for the three and nine months ended September 30, 2022, due to the following:

• Interchange revenue, net of retailer share arrangements increased for the three and nine month periods driven by increased sales and new brand partner retailer share arrangements, which were more than offset by cardholder and brand partner engagement initiatives, as well as increases in our brand partners' share of the economics under new retailer share arrangements.

• *Other* decreased for the three and nine month periods primarily due to the write-down of our equity method investment in LVI of \$11 million and \$44 million, respectively.

Provision for credit losses: Provision for credit losses increased for the three months ended September 30, 2022 due primarily to a reserve build of \$86 million in the third quarter 2022, driven by a 16% higher end-of period loan balance and a higher reserve rate due to economic scenario weightings in our credit reserve modeling reflecting an increasing probability of a recession, more persistent inflation, and the increased cost of overall consumer debt. In addition to the third quarter 2022 reserve build, the increase in Provision for credit losses for the nine months ended September 30, 2022 was driven by a reserve release in the prior year period of \$363 million from the Allowance for credit losses associated with an improving macroeconomic outlook at such time and a lower volume of Credit card and other loans relative to the current year period.

Table 3: Summary of Total Non-interest Expenses

	Thre	e Months E	Inded Septer	nber 30,	Nine Months Ended September 30,					
(Millions, except percentages)	2022	2021	<u>\$ Change</u>	% Change	2022	2021	<u>\$ Change</u>	% Change		
Non-interest expenses										
Employee compensation and benefits	\$ 202	\$ 168	34	20	\$ 572	\$ 489	83	17		
Card and processing expenses	82	81	1	2	248	242	6	3		
Information processing and communication	75	54	21	39	192	161	31	20		
Marketing expenses	44	35	9	24	124	113	11	10		
Depreciation and amortization	29	23	6	29	80	70	10	15		
Other	54	70	(16)	(22)	167	181	(14)	(8)		
Total non-interest expenses	\$ 486	\$ 431	55	13	\$ 1,383	\$ 1,256	127	10		

Total Non-interest Expenses

Three and nine months ended September 30, 2022, compared with the same periods in the prior year:

Non-interest expenses: Total non-interest expenses increased in the three and nine months ended September 30, 2022, due to the following:

- *Employee compensation and benefits* increased due to increased salaries, contract labor, which itself was driven by continued digital and technology modernization-related hiring, and incentive compensation, as well as higher volume-related staffing levels.
- *Information processing and communication* increased due to an increase in data processing expense driven by the transition of our credit card processing services.
- *Marketing expenses* increased due to increased spending associated with higher sales and brand partner joint marketing campaigns, as well as on expanding our new brand, products and direct to consumer offerings.
- *Depreciation and amortization* increased due to increased amortization for developed technology associated with the Lon Inc. acquisition, which was completed in December 2020.
- Other decreased due to decreased legal and other business activity costs.

Income Taxes

Provision for income taxes remained relatively flat for the three months ended September 30, 2022 and decreased for the nine months ended September 30, 2022. The effective tax rate was 28.9% and 20.7% for the three months ended September 30, 2022 and 2021, respectively, and 29.5% and 24.8% for the nine months ended September 30, 2022 and 2021, respectively. Increases in nondeductible items over those in the prior year period, and greater discrete tax benefits recorded in the prior year, as well as a decrease in Income from continuing operations before income taxes, drove the increase in the effective tax rate for the nine month period.

Table 4: Summary Financial Highlights - Continuing Operations

	As of or for the Three Mo		Months Ended S	onths Ended September 30,			ine I	Months Ended Se	eptember 30 <u>,</u>	
		2022		2021	% Change	_	2022		2021	% Change
(Millions, except per share amounts and percentages)										
Credit sales	\$	7,689	\$	7,380	4	\$	22,716	\$	20,825	9
PPNR ⁽¹⁾		493		420	17		1,410		1,160	21
Average credit card and other loans		17,598		15,471	14		17,084		15,512	10
End-of-period credit card and other loans		18,126		15,690	16		18,126		15,690	16
End-of-period direct-to-consumer deposits		5,176		3,052	70		5,176		3,052	70
Return on average assets ⁽²⁾		2.4 %	6	3.7 %	(1.3)		2.2 %	⁄ 0	4.5 %	(2.3)
Return on average equity ⁽³⁾		22.8 %	6	38.0 %	(15.2)		20.9 %	, 0	52.2 %	(31.3)
Net interest margin ⁽⁴⁾		19.9 %	6	18.9 %	1.0		19.3 %	ó	18.0 %	1.3
Loan yield ⁽⁵⁾		27.2 %	6	25.6 %	1.6		25.9 %	0 0	24.5 %	1.4
Efficiency ratio ⁽⁶⁾		49.7 %	6	50.6 %	(0.9)		49.6 %	, 0	52.0 %	(2.4)
Tangible common equity / tangible assets ratio										
(TCE/TA) ⁽⁷⁾		8.0 %	6	7.2 %	0.8		8.0 %	, 0	7.2 %	0.8
Tangible book value per common share ⁽⁸⁾	\$	34.30	\$	31.18	10	\$	34.30	\$	31.18	10
Cash dividend per common share	\$	0.21	\$	0.21	—	\$	0.63	\$	0.63	
Delinquency rate ⁽⁹⁾		5.7 %	6	3.8 %	1.9		5.7 %	<u>,</u>	3.8 %	1.9
Net loss rate ⁽¹⁰⁾		5.0 %	6	3.9 %	1.1		5.1 %	ó	4.7 %	0.4
Reserve rate		11.4 %	0	10.5 %	0.9		11.4 %	ó	10.5 %	0.9

(1) PPNR is calculated by increasing/decreasing Income from continuing operations before income taxes by the net provision/release in Provision for credit losses. See also **Table 6: Reconciliation of GAAP to Non-GAAP Financial Measures**.

(2) Return on average assets represents annualized Income from continuing operations divided by average Total assets.

(3) Return on average equity represents annualized Income from continuing operations divided by average Total stockholders' equity.

(4) Net interest margin represents annualized Net interest income divided by average Total interest-earning assets. See also Table 5: Net Interest Margin.

(5) Loan yield represents annualized Interest and fees on loans divided by Average credit card and other loans.

(6) Efficiency ratio represents Total non-interest expenses divided by Total net interest and non-interest income.

(7) Tangible common equity (TCE) represents Total stockholders' equity reduced by Goodwill and intangible assets, net. Tangible assets (TA) represents Total assets reduced by Goodwill and intangible assets, net. TCE/TA is a non-GAAP financial measure. See also Table 6: Reconciliation of GAAP to Non-GAAP Financial Measures.

(8) Tangible book value per common share represents TCE divided by shares outstanding, and is a non-GAAP financial measure. See also Table 6: Reconciliation of GAAP to Non-GAAP Financial Measures.

(9) Delinquency rate as of September 30, 2022 was impacted by the transition of our credit card processing services.

⁽¹⁰⁾ Net loss rate for the three and nine months ended September 30, 2022 was impacted by the transition of our credit card processing services. Excluding this impact, which is timing-related, the Net loss rate for the quarter would have been higher.

Table 5: Net Interest Margin

	-	<u>hs Ended Septen</u> Interest			Three Months Ended September 30, 2 Interest Average Income / Aver						
	Average Balance	Income / Expense	Average Yield / Rate	Average Balance	Expense	Average Yield / Rate					
(Millions, except percentages)											
Cash and investment securities	\$ 4,235	\$ 23	2.18 %	\$ 3,604	\$ 2	0.23 %					
Credit card and other loans	17,598	1,195	27.16 %	15,471	992	25.64 %					
Total interest-earning assets	21,833	1,218	22.32 %	19,075	994	20.84 %					
Direct-to-consumer (retail) deposits	4,850	25	2.04 %	2,702	5	0.80 %					
Wholesale deposits	7,001	41	2.37 %	7,027	34	1.93 %					
Interest-bearing deposits	11,851	66	2.23 %	9,729	39	1.62 %					
Secured borrowings	4,970	40	3.20 %	4,747	26	2.19 %					
Unsecured borrowings	1,953	27	5.63 %	2,778	26	3.68 %					
Interest-bearing borrowings	6,923	67	3.89 %	7,525	52	2.74 %					
Total interest-bearing liabilities	18,774	133	2.84 %	17,254	91	2.11 %					
Net interest income		\$ 1,085			\$ 903						
Net interest margin ⁽¹⁾		19.9 %	Ď		18.9 %)					

	Nine Month	is Ended Septem	ber 30, 2022	Nine Months Ended September 30, 2021							
	Average Balance	Interest Income / Expense	Average Yield / Rate	Average Balance	Interest Income / Expense	Average Yield / Rate					
(Millions, except percentages)											
Cash and investment securities	\$ 4,001	\$ 34	1.13 %	\$ 3,403	\$ 6	0.21 %					
Credit card and other loans	17,084	3,325	25.95 %	15,512	2,845	24.46 %					
Total interest-earning assets	21,085	3,359	21.24 %	18,915	2,851	20.09 %					
Direct-to-consumer (retail) deposits	3,998	42	1.39 %	2,281	17	0.97 %					
Wholesale deposits	7,172	100	1.86 %	7,550	113	2.00 %					
Interest-bearing deposits	11,170	142	1.69 %	9,831	130	1.76 %					
Secured borrowings	5,098	88	2.29 %	4,615	90	2.60 %					
Unsecured borrowings	1,978	78	5.25 %	2,804	78	3.72 %					
Interest-bearing borrowings	7,076	166	3.12 %	7,419	168	3.02 %					
Total interest-bearing liabilities	18,246	308	2.25 %	17,250	298	2.30 %					
Net interest income		\$ 3,051			\$ 2,553						
Net interest margin ⁽¹⁾		19.3 %	, D		18.0 %	0					

(1) Net interest margin represents annualized Net interest income divided by average Total interest-earning assets.

Table 6: Reconciliation of GAAP to Non-GAAP Financial Measures

	As of or for the Three Months Ended September 30,					As of or for the Nine Months Ended September 30,					
		2022		2021	% Change	_	2022	_	2021	% Change	
(Millions, except percentages) Pretax pre-provision earnings (PPNR)											
Income from continuing operations before income taxes	\$	189	\$	259	(27)	\$	508	\$	980	(48)	
Provision for credit losses		304		161	89		902		180	*	
Pretax pre-provision earnings (PPNR)	\$	493	\$	420	17	\$	1,410	\$	1,160	21	
						_		_			
Tangible common equity (TCE)											
Total stockholders' equity		2,399		2,246	7		2,399		2,246	7	
Less: Goodwill and intangible assets, net		(690)		(694)	(1)		(690)		(694)	(1)	
Tangible common equity (TCE)	\$	1,709	\$	1,552	10	\$	1,709	\$	1,552	10	
	-					_					
Tangible assets (TA)											
Total assets		21,960		22,257	(1)		21,960		22,257	(1)	
Less: Goodwill and intangible assets, net		(690)		(694)	(1)		(690)		(694)	(1)	
Tangible assets (TA)	\$	21,270	\$	21,563	(1)	\$	21,270	\$	21,563	(1)	

* Not meaningful

ASSET QUALITY

Given the nature of our business, the quality of our assets, in particular our credit card and other loans (primarily installment loans), is a key determinant underlying our ongoing financial performance and overall financial condition. When it comes to our Credit card and other loans portfolio, we closely monitor two metrics – Delinquency rates and Net principal loss rates – which reflect, among other factors, our underwriting, the inherent credit risk in our portfolio, the success of our collection and recovery efforts, and more broadly, the general macroeconomic conditions.

Delinquencies: An account is contractually delinquent if we do not receive the minimum payment due by the specified due date. Our policy is to continue to accrue interest and fee income on all accounts, except in limited circumstances, until the balance and all related interest and fees are paid or charged-off. After an account becomes 30 days past due, a proprietary collection scoring algorithm automatically scores the risk of the account becoming further delinquent; based upon the level of risk indicated, a collection strategy is deployed. If after exhausting all in-house collection efforts we are unable to collect on the account, we may engage collection agencies or outside attorneys to continue those efforts, or sell the charged-off balances.

The following table presents the delinquency trends on our credit card and other loans portfolio based on the principal balances outstanding as of September 30, 2022 and December 31, 2021:

Table 7: Delinquency Trends on Credit Card and Other Loans

	September 30, 2022		% of Total	December 31, 2021		% of Total
(Millions, except percentages)						
Credit card and other loans outstanding – principal	\$	17,029	100.0 %	\$	16,590	100.0 %
Outstanding balances contractually delinquent ⁽¹⁾						
31 to 60 days	\$	341	2.0 %	\$	219	1.3 %
61 to 90 days		210	1.2		147	0.9
91 or more days		419	2.5		281	1.7
Total	\$	970	5.7 %	\$	647	3.9 %

(1) As of September 30, 2022 the Outstanding balances contractually delinquent, and the related % of Total (i.e., the Delinquency rate), were impacted by the transition of our credit card processing services.

As part of our collections strategy, we may offer temporary, short term (six-months or less) loan modifications in order to improve the likelihood of collections and meet the needs of our customers. Our modifications for customers who have requested assistance and meet certain qualifying requirements, come in the form of reduced or deferred payment requirements, interest rate reductions and late fee waivers. We do not offer programs involving the forgiveness of principal. These temporary loan modifications may assist in cases where we believe the customer will recover from the short-term hardship and resume scheduled payments. Under these forbearance modification programs, those accounts receiving relief may not advance to the next delinquency cycle, including charge-off, in the same time frame that would have occurred had the relief not been granted. We evaluate our loan modification programs to determine if they represent a more than insignificant delay in payment, in which case they would then be considered a troubled debt restructuring. For additional information, see Note 2, "Credit Card and Other Loans – Modified Credit Card Loans", to our unaudited Condensed Consolidated Financial Statements.

Net Principal Losses: Our net principal losses include the principal amount of losses that are deemed uncollectible, less recoveries, and exclude charged-off interest, fees and third-party fraud losses (including synthetic fraud). Charged-off interest and fees reduce Interest and fees on loans while third-party fraud losses are recorded in Card and processing expenses. Credit card loans, including unpaid interest and fees, are generally charged-off in the month during which an account becomes 180 days past due. Installment loans, including unpaid interest, are generally charged-off when a loan becomes 120 days past due. However, in the case of a customer bankruptcy or death, credit card and other loans, including unpaid interest and fees, as applicable, are charged-off in each month subsequent to 60 days after receipt of the notification of the bankruptcy or death, but in no case longer than 180 days past due for credit card loans and 120 days past due for installment loans.

The net principal loss rate is calculated by dividing net principal losses for the period by the average credit card and other loans for the same period. Average credit card and other loans represent the average balance of the loans at the beginning and end of each month, averaged over the periods indicated. The following table presents our net principal losses for the periods specified:

Table 8: Net Principal Losses on Credit Card and Other Loans

	Thr	ee Months En	ded Se	ptember 30,	Nine Months Ended September 30,				
	2022			2021		2022		2021	
(Millions, except percentages)									
Average credit card and other loans	\$	17,598	\$	15,471	\$	17,084	\$	15,512	
Net principal losses		218		151		656		543	
Net principal losses as a percentage of average									
credit card and other loans ⁽¹⁾	5.0 %		6	3.9 %		5.1 %		4.7 %	

(1) Net principal losses as a percentage of average credit card and other loans for the three and nine months ended September 30, 2022 were impacted by the transition of our credit card processing services. Excluding this impact, which is timing-related, Net principal losses as a percentage of average credit card and other loans would have been higher.

CONSOLIDATED LIQUIDITY AND CAPITAL RESOURCES

We maintain a strong focus on liquidity and capital. Our funding, liquidity and capital policies are designed to ensure that our business has the liquidity and capital resources necessary to support our daily operations, our business growth, our credit ratings, and meet our regulatory and policy requirements (including capital and leverage ratio requirements applicable to Comenity Bank and Comenity Capital Bank (collectively referred to herein as the Banks) under Federal Deposit Insurance Corporation (FDIC) regulations) in a cost effective and prudent manner through expected and unexpected market environments.

Our primary sources of liquidity include cash generated from operating activities, our Credit Agreement and issuances of debt securities, and our securitization programs and deposits issued by the Banks, in addition to our ongoing efforts to renew and expand our various sources of liquidity.

Our primary uses of liquidity are for ongoing and varied lending operations, scheduled payments of principal and interest on our debt, capital expenditures, including digital and product innovation and technology enhancements, and dividends. Because of the alternatives available to us as discussed above, we believe our short-term and long-term sources of liquidity are adequate to fund not only our current operations, but also our near-term and long-term funding requirements including dividend payments, debt service obligations and repayment of debt maturities and other amounts that may ultimately be paid in connection with contingencies. However, the adequacy of our liquidity could be impacted by various sources, including volatility in the financial and capital markets, limiting our access to or increasing our cost of capital, which could make capital unavailable or unavailable on terms acceptable to us. For additional information regarding the factors that could impact the adequacy of our liquidity, see the risk factors under the heading "Liquidity, Market and Credit Risk" in our 2021 Form 10-K, subsequent Quarterly Reports on Form 10-Q and our other filings with the SEC.

Funding Sources

Credit Agreement

As of September 30, 2022, we had \$582 million in aggregate principal amount of term loans outstanding under our Credit Agreement, as amended, and a \$750 million revolving line of credit under which we had no amounts drawn.

The Credit Agreement includes various restrictive financial and non-financial covenants. If we do not comply with these covenants, the maturity of amounts outstanding under the Credit Agreement may be accelerated and become payable, and the associated commitments may be terminated. As of September 30, 2022, we were in compliance with all financial covenants under the Credit Agreement.

Deposits

We utilize a variety of deposit products to finance our operating activities, including funding for our non-securitized credit card and other loans, and to fund the securitization enhancement requirements of the Banks. We offer both direct-to-consumer retail deposit products as well as deposits sourced through contractual arrangements with various financial counterparties (often referred to as wholesale deposits). Across both our retail and wholesale deposits, the Banks offer various non-maturity deposit products that are generally redeemable on demand by the customer, and as such have no scheduled maturity date; the Banks also issue certificates of deposit with scheduled maturity dates ranging between October 2022 and September 2027, in denominations of at least \$1,000, on which interest is paid either monthly or at maturity.

The following table summarizes our retail and wholesale deposit products by type and associated attributes, as of September 30, 2022 and December 31, 2021:

Table 9: Deposits

	Sept	ember 30, 2022	D	ecember 31, 2021
(Millions, except percentages)				
Deposits				
Direct-to-consumer (retail)	\$	5,176	\$	3,180
Wholesale		7,231		7,847
Non-maturity deposit products				
Non-maturity deposits	\$	6,710	\$	5,586
Interest rate range	0.70	%-3.50%	0.0	05% - 3.50%
Weighted-average interest rate		2.09%		0.68%
Certificates of deposit				
Certificates of deposit	\$	5,697	\$	5,441
Interest rate range	0.30	%-4.16%	0.2	20% - 3.75%
Weighted-average interest rate		2.71%		1.91%

Securitization Programs and Conduit Facilities

We sell the majority of the credit card loans originated by the Banks to certain of our master trusts (the Trusts). These securitization programs are a principal vehicle through which we finance the Banks' credit card loans. We use a combination of public term asset-backed notes and private conduit facilities for this purpose. During the nine months ended September 30, 2022, \$1.6 billion of asset-backed term notes matured and were repaid, of which \$74 million were previously retained by us and therefore eliminated from the Consolidated Balance Sheets.

As of September 30, 2022, total capacity under our Conduit Facilities was \$5.5 billion, of which \$4.0 billion had been drawn and was included in Debt issued by consolidated variable interest entities (VIEs) in the Consolidated Balance Sheet. In April 2022, the World Financial Network Credit Card Master Trust III amended its 2009-VFC conduit facility, increasing the capacity from \$225 million to \$275 million and extending the maturity to July 2023. In addition, in April 2022, the World Financial Capital Master Note Trust amended its 2009-VFN conduit facility, increasing the capacity from \$1.5 billion to \$2.5 billion and extending the maturity to July 2023.

As of September 30, 2022, we had approximately \$12.6 billion of securitized credit card loans. Securitizations require credit enhancements in the form of cash, spread deposits, additional loans and subordinated classes. The credit enhancement is principally based on the outstanding balances of the series issued by the Trusts and by the performance of the credit card loans in the Trusts.

The following table shows the maturities of borrowing commitments as of September 30, 2022, for the Trusts by year:

Table 10: Borrowing Commitment Maturities

	2022	2023	Thereafter	Total
(Millions)				
Conduit facilities ⁽¹⁾	—	5,525	—	5,525
Total ⁽²⁾	\$	\$ 5,525	<u> </u>	\$ 5,525

(1) Amount represents borrowing capacity, not outstanding borrowings.

(2) Total amounts do not include \$1.5 billion of debt issued by the Trusts, which was retained by us as a credit enhancement and therefore has been eliminated from the Total.

Early amortization events as defined within each asset-backed securitization transaction are generally driven by asset performance. We do not believe it is reasonably likely that an early amortization event will occur due to asset performance. However, if an early amortization event were declared for a Trust, the trustee of that particular trust would retain the interest in the loans along with the excess spread that would otherwise be paid to our Bank subsidiary until the investors were fully repaid. The occurrence of an early amortization event would significantly limit or negate our ability to securitize additional credit card loans.

We have secured and continue to secure the necessary commitments to fund our credit card and other loans. However, certain of these commitments are short-term in nature and subject to renewal. There is no guarantee that these funding sources, when they mature, will be renewed on similar terms, or at all, as they are dependent on the availability of the asset-backed securitization and deposit markets at the time.

Regulation RR (Credit Risk Retention) adopted by the FDIC, the SEC, the Federal Reserve and certain other federal regulators mandates a minimum five percent risk retention requirement for securitizations. Such risk retention requirements may limit our liquidity by restricting the amount of asset-backed securities we are able to issue or affecting the timing of future issuances of asset-backed securities. We satisfy such risk retention requirements by maintaining a seller's interest calculated in accordance with Regulation RR.

Stock Repurchase Programs

On February 28, 2022, the Company's Board of Directors approved a stock repurchase program to acquire up to 200,000 shares of our outstanding common stock in the open market during the one-year period ending on February 28, 2023. As of September 30, 2022, we had repurchased all 200,000 shares of our common stock available under this program for an aggregate of \$12 million. Following their repurchase, these 200,000 shares ceased to be outstanding shares of common stock and are now treated as authorized but unissued shares of common stock.

Dividends

During the three and nine months ended September 30, 2022, we paid \$10 million and \$32 million, respectively, in dividends to our shareholders common stock. On October 27, 2022, our Board of Directors declared a quarterly cash dividend of \$0.21 per share on our common stock, payable on December 16, 2022, to stockholders of record at the close of business on November 14, 2022.

Contractual Obligations

In the normal course of business, we enter into various contractual obligations that may require future cash payments, the vast majority of which relate to deposits, debt issued by consolidated VIEs, long-term and other debt, and operating leases.

We believe that we will have access to sufficient resources to meet these commitments.

Cash Flows

The table below summarizes our cash flow activity, followed by a discussion of the variance drivers impacting our Operating, Investing and Financing activities, for the nine months ended September 30, 2022 compared with the same period in the prior year.

Table 11: Cash Flows

	Nine Months Ended Septem							
		2022		2021				
(Millions)								
Total cash provided by (used in)								
Operating activities	\$	1,351	\$	1,208				
Investing activities		(1,488)		381				
Financing activities		(178)		(1,157)				
Effect of foreign currency exchange rates		—		(4)				
Net (decrease) increase in cash, cash equivalents and restricted cash	\$	(315)	\$	428				

Cash Flows from Operating Activities primarily include net income adjusted for (i) non-cash items included in net income, such as provision for credit losses, depreciation and amortization, deferred taxes and other non-cash items, and (ii) changes in the balances of operating assets and liabilities, which can fluctuate in the normal course of business due to the amount and timing of payments. We generated cash flows from operating activities of \$1,351 million and \$1,208 million for the nine months ended September 30, 2022 and 2021, respectively. For the nine months ended September 30, 2022, the net cash provided by operating activities was primarily driven by cash generated from net income for the period after adjusting for the provision for credit losses and deferred income taxes. For the nine months ended September 30, 2021, the net cash provided by operating activities was primarily driven by cash generated from net income for the provision for credit losses, as well as an increase in accounts payable and other liabilities.

Cash Flows from Investing Activities primarily include changes in credit card and other loans. Cash used in investing activities was \$1,488 million for the nine months ended September 30, 2022, and cash provided by investing activities was \$381 million for the nine months ended September 30, 2021. For the nine months ended September 30, 2022, the net cash used in investing activities was primarily due to growth in credit sales and the consequential growth in Credit card and other loans, as well as the acquisition of a credit card loan portfolio. For the nine months ended September 30, 2021, the net cash provided by investing activities was due to the sale of a credit card loan portfolio as well as an increase in payment rates that benefitted from government economic stimulus programs, resulting in comparably lower Credit card and other loans.

Cash Flows from Financing Activities primarily include changes in deposits and long-term debt. Cash used in financing activities was \$178 million and \$1,157 million for the nine months ended September 30, 2022 and 2021, respectively. For the nine months ended September 30, 2022, the net cash used in financing activities was primarily driven by net repayments of asset-backed term notes (securitizations), partially offset by net increases in deposits. For the nine months ended September 30, 2021, the net cash used in financing activities was driven by net repayments of securitizations.

INFLATION AND SEASONALITY

Although we cannot precisely determine the impact of inflation on our operations, we do not believe, at this time, that we have been significantly affected by inflation. For the most part we have relied on operating efficiencies from scale, technology and expansion in lower cost jurisdictions in select circumstances, as well as decreases in technology and communication costs, to offset increased costs of employee compensation and other operating expenses. We also recognize that a customer's ability and willingness to repay us can be negatively impacted by factors such as inflation, which may result in greater delinquencies that lead to greater credit losses, as reflected in our increased Allowance for credit losses. If the efforts to control inflation in the U.S. and globally are not successful and inflationary pressures persist, they could magnify the slowdown in the domestic and global economies and increase the risk of a recession, which may adversely impact our business, results of operations and financial condition. See Item 1A "Risk Factors" in our 2021 Form 10-K, subsequent Quarterly Reports on Form 10-Q and our other filings with the SEC for further information on the risks of inflation on our Company.



With respect to seasonality, our revenues, earnings and cash flows are affected by increased consumer spending patterns leading up to and including the holiday shopping period in the fourth quarter and, to a lesser extent, during the first quarter as credit card and other loans are paid down.

LEGISLATIVE AND REGULATORY MATTERS

Comenity Bank is subject to various regulatory capital requirements administered by the State of Delaware and the FDIC. Comenity Capital Bank is also subject to various regulatory capital requirements administered by the FDIC, as well as the State of Utah. Failure to meet minimum capital requirements can trigger certain mandatory and possibly additional discretionary actions by our regulators. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, both Banks must meet specific capital guidelines that involve quantitative measures of their assets and liabilities as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by these regulators about components, risk weightings and other factors. In addition, both Banks are limited in the amounts they can pay as dividends to the Parent Company. For additional information about legislative and regulatory matters impacting us, see "Business–Supervision and Regulation" under Part I of our 2021 Form 10-K.

Quantitative measures, established by regulations to ensure capital adequacy, require the Banks to maintain minimum amounts and ratios of Tier 1 capital to average assets, and Common equity Tier 1, Tier 1 capital and Total capital, all to risk weighted assets. Failure to meet these minimum capital requirements can result in certain mandatory, and possibly additional discretionary actions by the Banks' regulators that if undertaken, could have a direct material effect on Comenity Bank's and/or Comenity Capital Bank's operating activities, as well as our operating activities. Based on these regulations, as of September 30, 2022 and 2021, each Bank met all capital requirements to which it was subject, and maintained capital ratios in excess of the minimums required to qualify as well capitalized. The Banks are considered well capitalized and seek to maintain capital levels and ratios in excess of the minimum regulatory requirements inclusive of the 2.5% Capital Conservation Buffer. The actual capital ratios and minimum ratios for each Bank, as well as the Combined Banks, as of September 30, 2022, are as follows:

Table 12: Capital Ratios

Table 12. Capital Ratios			Minimum Ratio to be
	Actual Ratio	Minimum Ratio for Capital Adequacy Purposes	Well Capitalized under Prompt Corrective Action Provisions
Comenity Bank			
Common Equity Tier 1 capital ratio ⁽¹⁾	25.6 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	25.6	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	26.9	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	20.4	4.0	5.0
Comenity Capital Bank			
Common Equity Tier 1 capital ratio ⁽¹⁾	18.4 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	18.4	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	19.7	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	16.1	4.0	5.0
Combined Banks			
Common Equity Tier 1 capital ratio ⁽¹⁾	21.4 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	21.4	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	22.8	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	18.0	4.0	5.0

(1) The Common Equity Tier 1 capital ratio represents common equity tier 1 capital divided by total risk-weighted assets.

(2) The Tier 1 capital ratio represents tier 1 capital divided by total risk-weighted assets.

(3) The Total Risk-based capital ratio represents total capital divided by total risk-weighted assets.

(4) The Tier 1 Leverage capital ratio represents tier 1 capital divided by total average assets, after certain adjustments.

The Banks adopted the option provided by the interim final rule issued by joint federal bank regulatory agencies, which largely delayed the effects of CECL on their regulatory capital for two years, until January 1, 2022, after which the effects are phased-in over a three-year period through December 31, 2024. Under the interim final rule, the amount of adjustments to regulatory capital deferred until the phase-in period includes both the initial impact of our adoption of CECL as of January 1, 2020 and 25% of subsequent changes in our allowance for credit losses during each quarter of the two-year period ended December 31, 2021. We began to phase-in these effects on January 1, 2022.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

There have been no significant changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A)" included in our 2021 Form 10-K.

RECENTLY ISSUED ACCOUNTING STANDARDS

See the "Recently Issued Accounting Standards" under Note 1, "Description of Business and Basis of Presentation" to the unaudited Condensed Consolidated Financial Statements.

Cautionary Note Regarding Forward-Looking Statements

This Form 10-Q and the documents incorporated by reference herein contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements give our expectations or forecasts of future events and can generally be identified by the use of words such as "believe," "expect," "anticipate," "estimate," "intend," "project," "plan," "likely," "may," "should" or other words or phrases of similar import. Similarly, statements that describe our business strategy, outlook, objectives, plans, intentions or goals also are forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements we make regarding, and the guidance we give with respect to, our anticipated operating or financial results, future financial performance and outlook, initiation or completion of strategic initiatives, future dividend declarations and future economic conditions, including, but not limited to, market conditions, inflation and developments in the geopolitical environment. We believe that our expectations are based on reasonable assumptions. Forward-looking statements, however, are subject to a number of risks and uncertainties that could cause actual results to differ materially from the projections, anticipated results or other expectations expressed in this report, and no assurances can be given that our expectations will prove to have been correct. These risks and uncertainties include, but are not limited to, the following:

- the ongoing effects of the global COVID-19 pandemic, which remain difficult to predict;
- macroeconomic and geopolitical conditions, including, but not limited to, market conditions, inflation, rising interest rates and the increased probability of a recession, and any impact of the war in Ukraine;
- loss of, or reduction in demand for services from, significant customers or partners;
- increases in fraudulent activity, net principal losses in credit card and other loans or increases or volatility in the
 allowance for credit losses that may result from the application of the current expected credit loss model;
- failure to identify, complete or successfully integrate or disaggregate business acquisitions or divestitures, including failure to realize the intended benefits of the spinoff of our former LoyaltyOne segment, resulting in a write-down of our equity method investment in LVI for the three and nine months ended September 30, 2022;
- continued financial responsibility with respect to a divested business, including required equity ownership, guarantees, indemnities or other financial obligations;
- the expected tax-free treatment of the distribution effected in the LoyaltyOne spinoff for U.S. federal income tax purposes;
- increases in the cost of doing business, including market interest rates;
- inability to access financial or capital markets, including asset-backed securitization funding or deposits markets;
- restrictions that limit our banks' ability to pay dividends to us;
- limitations on consumer credit, loyalty or marketing services from new legislative or regulatory actions related to consumer protection and consumer privacy, including any such actions that may be taken with respect to late fees, interchange fees or other charges;
- increases in regulatory capital requirements or other support for our Banks;
- loss or disruption, due to cyberattack or other service failures, of data center operations or capacity;
- loss of consumer information due to compromised physical or cyber security; and
- those factors set forth in the Risk Factors section in our 2021 Form 10-K and our subsequent filings with the SEC as well as those factors discussed in the documents incorporated by reference in this Form 10-Q.

If one or more of these or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary materially from what we projected. Further risks and uncertainties include, but are not limited to, the impact of strategic initiatives on us or our business if any transactions are undertaken, and whether the anticipated benefits of such transactions can be realized.

Any forward-looking statements contained in this Form 10-Q speak only as of the date made, and we undertake no obligation, other than as required by applicable law, to update or revise any forward-looking statements, whether as a result of new information, subsequent events, anticipated or unanticipated circumstances or otherwise.



Item 1. Financial Statements.

BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

	Three Months Ended September 30,				Nine Months Ended September 30,			
(Millions around now shows amounts)		2022		2021		2022		2021
(Millions, except per share amounts) Interest income								
Interest and fees on loans	\$	1.195	\$	992	\$	3.325	\$	2.845
Interest on cash and investment securities	+	23	*	2	+	34	+	-,6
Total interest income		1,218		994		3,359		2,851
Interest expense		-,				-,,		_,
Interest on deposits		66		39		142		130
Interest on borrowings		67		52		166		168
Total interest expense		133		91		308		298
Net interest income		1.085		903	_	3,051	_	2,553
Non-interest income		-,				-,		_,
Interchange revenue, net of retailer share arrangements		(136)		(97)		(333)		(251)
Other		30		45		75		114
Total non-interest income		(106)		(52)		(258)		(137)
Total net interest and non-interest income		979		851		2,793		2,416
Provision for credit losses		304		161		902		180
Total net interest and non-interest income, after provision for credit losses		675		690		1.891		2,236
Non-interest expenses		075		070		1,071		2,250
Employee compensation and benefits		202		168		572		489
Card and processing expenses		82		81		248		242
Information processing and communication		75		54		192		161
Marketing expenses		44		35		124		113
Depreciation and amortization		29		23		80		70
Other		54		70		167		181
Total non-interest expenses		486		431		1,383		1,256
Income from continuing operations before income taxes		189	_	259	_	508	_	980
Provision for income taxes		55		53		150		243
Income from continuing operations		134		206		358		737
Income (loss) from discontinued operations, net of income taxes		_		18		(1)		46
Net income	\$	134	\$	224	\$	357	\$	783
	-	101	Ψ		-		-	100
Basic income per share (Note 13)								
Income from continuing operations	\$	2.69	\$	4.14	\$	7.17	\$	14.81
Income (loss) from discontinued operations	\$	2.07	\$	0.36	\$	(0.01)	\$	0.94
Net income per share	\$	2.69	\$	4.50	\$	7.16	\$	15.75
Net meome per share	φ	2.07	Ψ	1.50	Ψ	7.10	Ψ	15.75
Diluted income per share (Note 13)								
Income from continuing operations	\$	2.69	\$	4.11	\$	7.16	\$	14.74
Income (loss) from discontinued operations	\$		\$	0.36	\$	(0.01)	\$	0.94
Net income per share	\$	2.69	\$	4.47	\$	7.15	\$	15.68
······································	<u> </u>		<u> </u>		<u> </u>		_	
Weighted average common shares outstanding (Note 13)								
Basic		49.8		49.8		49.9		49.7
Diluted		49.9		50.0		50.0		50.0

See Notes to unaudited Condensed Consolidated Financial Statements

BREAD FINANCIAL HOLDINGS, INC UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Septem	ber 30,	Nine Months Ended September 30,			
2022	2021	2022	2021		
	.	•			
134	\$ 224	\$ 357	\$ 783		
(9)	(3)	(25)	(14)		
2		6	1		
(7)	(3)	(19)	(13)		
_	1	_	2		
—		_			
_	1		2		
_	(21)	_	(40)		
(7)	(23)	(19)	(51)		
127	\$ 201	\$ 338	\$ 732		
	2022 134 (9) 2 (7) (7) (7)	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		

See Notes to unaudited Condensed Consolidated Financial Statements.

BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

(Millions, except per share amounts)	Sep	tember 30, 2022	Dec	cember 31, 2021
ASSETS				
Cash and cash equivalents	\$	3,583	\$	3,046
Credit card and other loans				
Total credit card and other loans (includes loans available to settle obligations of				
consolidated variable interest entities: 2022, \$12,570; 2021, \$11,215)		18,126		17,399
Allowance for credit losses		(2,073)		(1,832)
Credit card and other loans, net		16,053	_	15,567
Investment securities		218		239
Property and equipment, net		204		215
Goodwill and intangible assets, net		690		687
Other assets		1,212		1,992
Total assets	\$	21,960	\$	21,746
LIABILITIES AND STOCKHOLDERS' EQUITY				
Deposits		12,444		11,027
Debt issued by consolidated variable interest entities		4,015		5,453
Long-term and other debt		1,916		1,986
Other liabilities		1,186		1,194
Total liabilities		19,561		19,660
Commitments and contingencies (Note 9)				
Stockholders' equity				
Common stock, \$0.01 par value; authorized, 200.0 million shares; issued, 49.8 million				
shares as of both September 30, 2022 and December 31, 2021		1		1
Additional paid-in capital		2,181		2,174
Retained earnings (accumulated deficit)		238		(87)
Accumulated other comprehensive loss		(21)		(2)
Total stockholders' equity		2,399		2,086
Total liabilities and stockholders' equity	\$	21,960	\$	21,746

See Notes to unaudited Condensed Consolidated Financial Statements.

BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Three Months Ended September 30, 2022 (Millions)	Commo Shares	 ck iount	1	dditional Paid-In Capital	1	freasury Stock	tained rnings	 cumulated Other nprehensive Loss	Total ckholders' Equity
Balance as of July 1, 2022	49.8	\$ 1	\$	2,174	\$	_	\$ 114	\$ (14)	\$ 2,275
Net income		—					134		134
Other comprehensive loss	_	—				_	—	(7)	(7)
Stock-based compensation	_	—		7		_	—	_	7
Dividends and dividend equivalent rights									
declared (\$0.21 per common share)	_	—				_	(10)	_	(10)
Balance as of September 30, 2022	49.8	\$ 1	\$	2,181	\$		\$ 238	\$ (21)	\$ 2,399

Three Months Ended September 30, 2021 (Millions)	Commo Shares	n Stock <u>Amount</u>	Additional Paid-In Capital	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity
Balance as of July 1, 2021	117.1	\$ 1	\$ 3,443	\$ (6,734)	\$ 5,371	\$ (33)	\$ 2,048
Net income	_	_			224		224
Other comprehensive loss		—			—	(23)	(23)
Stock-based compensation		—	9		—		9
Dividends and dividend equivalent rights							
declared (\$0.21 per common share)	_				(11)	—	(11)
Retirement of treasury stock	(67.4)	—	(1,281)	6,734	(5,453)		—
Other	0.1		(1)		_		(1)
Balance as of September 30, 2021	49.8	\$1	\$ 2,170	\$ —	\$ 131	\$ (56)	\$ 2,246

See Notes to unaudited Condensed Consolidated Financial Statements.

BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (CONTINUED)

Nine Months Ended September 30, 2022	Common Shares	n Stock Amount	Additional Paid-In Capital	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity
Balance as of December 31, 2021	49.9	\$ 1	\$ 2,174	\$ —	\$ (87)	\$ (2)	\$ 2,086
Net income	—			—	357		357
Other comprehensive loss	_		—	_		(19)	(19)
Stock-based compensation			23	—			23
Repurchases of common stock	(0.2)		(12)	—			(12)
Dividends and dividend equivalent rights							
declared (\$0.63 per common share)	_		—	—	(32)		(32)
Other	0.1		(4)	—			(4)
Balance as of September 30, 2022	49.8	\$ 1	\$ 2,181	\$	\$ 238	\$ (21)	\$ 2,399

Nine Months Ended September 30, 2021 (Millions)	Common Shares	<u>n Stock</u> <u>Amount</u>	Additional Paid-In Capital	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity
Balance as of December 31, 2020	117.1	\$ 1	\$ 3,427	\$ (6,734)	\$ 4,832	\$ (5)	\$ 1,521
Net income	—				783		783
Other comprehensive loss			—		—	(51)	(51)
Stock-based compensation	—		25		—		25
Dividends and dividend equivalent rights							
declared (\$0.63 per common share)			—		(31)	—	(31)
Retirement of treasury stock	(67.4)		(1,281)	6,734	(5,453)		
Other	0.1		(1)				(1)
Balance as of September 30, 2021	49.8	\$ 1	\$ 2,170	\$	\$ 131	\$ (56)	\$ 2,246

See Notes to unaudited Condensed Consolidated Financial Statements.

BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	Nine Months Ended September 30,					
	_	2022	2021			
(Millions) CASH FLOWS FROM OPERATING ACTIVITIES						
Net income	\$	357	\$	783		
Adjustments to reconcile net income to net cash provided by operating activities	*		*	,		
Provision for credit losses		902		180		
Depreciation and amortization		80		97		
Deferred income taxes		(137)		20		
Non-cash stock compensation		24		25		
Amortization of deferred financing costs		18		23		
Amortization of deferred origination costs		64		54		
Change in other operating assets and liabilities						
Change in other assets		(25)		(89		
Change in other liabilities		11		115		
Other		57				
Net cash provided by operating activities		1,351		1,208		
CASH FLOWS FROM INVESTING ACTIVITIES		(1.171)		00		
Change in credit card and other loans		(1,171)		88		
Change in redemption settlement assets		—		(47)		
Proceeds from sale of credit card loan portfolio				512		
Purchase of credit card loan portfolios		(249)		(99		
Capital expenditures		(53)		(59		
Purchases of investment securities		(35)		(77		
Maturities of investment securities		25		61		
Other		(5)		2		
Net cash (used in) provided by investing activities		(1,488)		381		
CASH FLOWS FROM FINANCING ACTIVITIES						
Unsecured borrowings under debt agreements		218		38		
Repayments/maturities of unsecured borrowings under debt agreements		(294)		(114		
Debt issued by consolidated variable interest entities		1,723		2,768		
		1,720		2,700		
Repayments/maturities of debt issued by consolidated variable interest entities		(3, 162)		(3,891		
Net increase in deposits		1,395		88		
Payment of deferred financing costs		(10)		(13		
Dividends paid		(32)		(31		
Repurchases of common stock		(12)		_		
Other		(4)		(2		
Net cash used in financing activities		(178)		(1,157		
Effect of foreign currency exchange rates on cash, cash equivalents and restricted cash				(4		
Change in cash, cash equivalents and restricted cash		(315)		428		
Cash, cash equivalents and restricted cash at beginning of period		3,923		3,463		
Cash, cash equivalents and restricted cash at end of period	\$	3,608	\$	3,891		
SUPPLEMENTAL CASH FLOW INFORMATION						
Cash and cash equivalents reconciliation						
Cash and cash equivalents	\$	3,583	\$	2,964		
Restricted cash included within Other assets	Ŧ	25	÷	655		
Cash, cash equivalents and restricted cash included within Assets of discontinued operations				272		
Total cash, cash equivalents and restricted cash	\$	3,608	\$	3,891		
rotar cash, cash cyurvaichts and rostricicu cash	φ	5,000	φ	5,091		

The unaudited Condensed Consolidated Statements of Cash Flows are presented with the combined cash flows from continuing and discontinued operations. See Notes to unaudited Condensed Consolidated Financial Statements.

1. DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

DESCRIPTION OF THE BUSINESS

Effective March 23, 2022, Alliance Data Systems Corporation was renamed Bread Financial Holdings, Inc., and on April 4, 2022, its New York Stock Exchange ticker changed from "ADS" to "BFH". Neither the name change nor the ticker change affected the Company's legal entity structure, nor did either change have an impact on the Company's financial statements.

Bread Financial Holdings, Inc. (BFH or, including its consolidated subsidiaries and variable interest entities (VIEs), the Company) is a tech-forward financial services company providing simple, personalized payment, lending and saving solutions. The Company creates opportunities for its customers and partners through digitally enabled choices that offer ease, empowerment, financial flexibility and exceptional customer experiences. Driven by a digital-first approach, data insights and white-label technology, the Company delivers growth for its partners through a comprehensive product suite, including private label and co-brand credit cards, installment lending, and buy now, pay later (split-pay). The Company also offers direct-to-consumer solutions that give customers more access, choice and freedom through its branded Bread CashbackTM American Express[®] Credit Card and Bread SavingsTM products.

BASIS OF PRESENTATION

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). For purposes of comparability, certain prior period amounts have been reclassified to conform to the current presentation, in particular, as a result of the spinoff of its LoyaltyOne segment and its classification as discontinued operations, the Company has adjusted the presentation of its Consolidated Financial Statements from its historical approach under SEC Regulation S-X Article 5, which is broadly applicable to all "commercial and industrial companies," to Article 9, which is applicable to "bank holding company Act, the changes from the historical presentation, to the bank holding company presentation, the most significant of which reflect a reclassification of Interest expense within Net interest income, are intended to reflect the Company's operations going forward and better align the Company with its peers for comparability purposes.

The unaudited Condensed Consolidated Financial Statement should be read in conjunction with the Consolidated Financial Statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2021, filed with the Securities and Exchange Commission on February 25, 2022; if not significantly different, certain note disclosures included therein have been omitted from these unaudited Condensed Consolidated Financial Statements.

The unaudited Condensed Consolidated Financial Statements included herein reflect all adjustments, which consist of normal, recurring adjustments that are, in the opinion of management, necessary to state fairly the results for the interim periods presented. Results of operations reported for interim periods are not necessarily indicative of results for the entire year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and the disclosures of contingent assets and liabilities. These accounting estimates and assumptions reflect the best judgement of management, but actual results could differ. The most significant of those estimates and assumptions relate to the Company's Allowance for credit losses.

The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of the Company and all subsidiaries in which the Company has a controlling financial interest. All intercompany transactions have been eliminated.



RECENTLY ISSUED ACCOUNTING STANDARDS

In March 2022, the Financial Accounting Standards Board issued new accounting and disclosure guidance for troubled debt restructurings effective January 1, 2023, with early adoption permitted. Specifically, the new guidance eliminates the previous recognition and measurement guidance for troubled debt restructurings while enhancing the disclosure requirements for certain loan modifications, including requiring disclosure of gross principal losses by year of loan origination. The Company is evaluating the new guidance and any impacts on its financial position, results of operations and regulatory risk-based capital, none of which are expected to be material, along with any anticipated impacts on its operational processes, controls and governance.

2. CREDIT CARD AND OTHER LOANS

The Company's payment and lending solutions result in the generation of credit card and other loans, which are recorded at the time a borrower enters into a point-of-sale transaction with a merchant. Credit card loans represent revolving amounts due and have a range of terms that include credit limits, interest rates and fees, which can be revised over time based on new information about the cardholder, in accordance with applicable regulations and the governing terms and conditions. Cardholders choosing to make a payment of less than the full balance due, instead of paying in full, are subject to finance charges and are required to make monthly payments based on pre-established amounts. Other loans, which are primarily installment loans offered to customers, have a range of fixed terms such as interest rates, fees and repayment periods, and borrowers are required to make pre-established monthly payments over the term of the loan in accordance with the applicable terms and conditions. Credit card and other loans are presented on the Consolidated Balance Sheets net of the Allowance for credit losses, and include principal and any related accrued interest and fees. The Company continues to accrue interest and fee income on all accounts, except in limited circumstances, until the related balance and all related interest and fees are paid or charged-off; an Allowance for credit losses is established for uncollectable interest and fees.

Primarily, the Company classifies its credit card and other loans as held for investment. The Company sells a majority of its credit card loans originated by Comenity Bank and by Comenity Capital Bank, which together are referred to herein as the "Banks", to securitization master trusts, which are themselves consolidated VIEs, and therefore these loans are restricted for securitization investors. All new originations of credit card and other loans are determined to be held for investment at origination because the Company has the intent and ability to hold them for the foreseeable future. In determining what constitutes the foreseeable future, the Company considers the average life and homogenous nature of its credit card and other loans. In assessing whether its credit card and other loans continue to be held for investment, the Company also considers capital levels and scheduled maturities of funding instruments used. The assertion regarding the intent and ability to hold credit card and other loans for the foreseeable future can be made with a high degree of certainty given the maturity distribution of the Company's direct-to-consumer deposits and other funding instruments; the demonstrated ability to replace maturing time-based deposits and other borrowings with new deposits or borrowings; and historic payment activity on its credit card and other loans. Due to the homogenous nature of the Company's credit card loans, amounts are classified as held for investment on a brand partner portfolio basis. From time to time certain credit card loans are classified as held for sale, as determined on a brand partner basis. The Company carries these assets at the lower of aggregate cost or fair value, and continues to recognize finance charges on an accrual basis. Cash flows associated with credit card and other loans originated or purchased for investment are classified as Cash flows from investing activities, regardless of any subsequent change in intent and ability.



The following table presents the Company's credit card and other loans, as of September 30, 2022 and December 31, 2021, respectively:

(Millions)	Sep	tember 30, 2022	Dec	2021 ember 31,
Credit card loans	\$	17,863	\$	17,217
Installment (other) loans		263		182
Total credit card and other loans ⁽¹⁾⁽²⁾		18,126		17,399
Less: Allowance for credit losses		(2,073)		(1,832)
Credit card and other loans, net	\$	16,053	\$	15,567

(1) Includes \$12.6 billion and \$11.2 billion of credit card and other loans available to settle obligations of consolidated VIEs as of September 30, 2022 and December 31, 2021, respectively.

(2) Includes \$268 million and \$224 million, of accrued interest and fees that have not yet been billed to cardholders as of September 30, 2022 and December 31, 2021, respectively.

Credit Card and Other Loans Aging

An account is contractually delinquent if the Company does not receive the minimum payment due by the specified due date. The Company's policy is to continue to accrue interest and fee income on all accounts, except in limited circumstances, until the balance and all related interest and fees are paid or charged-off. After an account becomes 30 days past due, a proprietary collection scoring algorithm automatically scores the risk of the account becoming further delinquent; based upon the level of risk indicated, a collection strategy is deployed. If after exhausting all in-house collection efforts the Company is unable to collect on the account, it may engage collection agencies or outside attorneys to continue those efforts, or sell the charged-off balances.

The following table presents the delinquency trends on the Company's credit card and other loans portfolio based on the amortized cost:

	Ag		t Amortized C er Loans ⁽¹⁾	ost			
	o 60 days inquent	o 90 days linquent	r more days elinquent	de	Total elinquent	 Current	 Total
(Millions) As of September 30, 2022	\$ 411	\$ 272	\$ 609	\$	1,292	\$ 16,537	\$ 17,829
As of December 31, 2021	\$ 262	\$ 186	\$ 401	\$	849	\$ 16,284	\$ 17,133

(1) Installment loan delinquencies have been included with credit card loan delinquencies in the table above, as amounts were insignificant as of each period presented. As permitted by GAAP, the Company excludes unbilled finance charges from its amortized cost basis of credit card and other loans. As of September 30, 2022 and December 31, 2021, accrued interest and fees that have not yet been billed to cardholders were \$268 million and \$224 million, respectively, included in Credit card and other loans on the Consolidated Balance Sheets.

From time to time the Company may re-age cardholders' accounts, which is intended to assist delinquent cardholders who have experienced financial difficulties but who demonstrate both an ability and willingness to repay the amounts due; this practice affects credit card loan delinquencies and principal losses. Accounts meeting specific defined criteria are re-aged when the cardholder makes one or more consecutive payments aggregating to a certain pre-defined amount of their account balance. Upon re-aging, the outstanding balance of a delinquent account is returned to current status. The Company's re-aged accounts as a percentage of total credit card and other loans represented 1.4% for both the three months ended September 30, 2022 and 2021, and 1.5% and 1.9% for the nine months ended September 30, 2022 and 2021, respectively. The Company's re-aging practices comply with regulatory guidelines.

Net Principal Losses

The Company's net principal losses include the principal amount of losses that are deemed uncollectible, less recoveries, and exclude charged-off interest, fees and third-party fraud losses (including synthetic fraud). Charged-off interest and fees reduce Interest and fees on loans, while third-party fraud losses are recorded in Card and processing expenses. Credit card loans, including unpaid interest and fees, are generally charged-off in the month during which an account becomes 180 days past due. Installment loans, including unpaid interest, are generally charged-off when a loan becomes 120 days past due. However, in the case of a customer bankruptcy or death, credit card and other loans, including unpaid interest and fees as applicable, are charged-off in each month subsequent to 60 days after the receipt of notification of the bankruptcy or death, but in any case not later than 180 days past due for credit card loans and 120 days past due for installment loans. The Company records the actual losses for unpaid interest and fees as a reduction to Interest and fees on loans, which were \$145 million and \$91 million for the three months ended September 30, 2022 and 2021, respectively, and \$429 million and \$335 million for the nine months ended September 30, 2022 and 2021, respectively.

Modified Credit Card Loans

Forbearance Programs

As part of the Company's collections strategy, the Company may offer temporary, short term (six-months or less) forbearance programs in order to improve the likelihood of collections and meet the needs of the Company's customers. The Company's modifications for customers who have requested assistance and meet certain qualifying requirements, come in the form of reduced or deferred payment requirements, interest rate reductions and late fee waivers. The Company does not offer programs involving the forgiveness of principal. These temporary loan modifications may assist in cases where the Company believes the customer will recover from the short-term hardship and resume scheduled payments. Under these forbearance modification programs, those accounts receiving relief may not advance to the next delinquency cycle, including to charge-off, in the same time frame that would have occurred had the relief not been granted. The Company evaluates its forbearance modification programs to determine if they represent a more than insignificant delay in payment, in which case they would then be considered a troubled debt restructuring (TDR). Loans in these short term programs that are determined to be TDR's, will be included as such in the disclosures below.

Credit Card Loans Modified as TDRs

The Company considers impaired loans to be loans for which it is probable that it will be unable to collect all amounts due according to the original contractual terms of the cardholder agreement, including credit card loans modified as TDRs. In instances where cardholders are experiencing financial difficulty, the Company may modify its credit card loans with the intention of minimizing losses and improving collectability, while providing cardholders with financial relief; such credit card loans are classified as TDRs, exclusive of the forbearance programs described above. Modifications, including for temporary hardship and permanent workout programs, include concessions consisting primarily of a reduced minimum payment and an interest rate reduction. The temporary programs' concessions remain in place for a period no longer than twelve months, while the permanent programs remain in place through the payoff of the credit card loans if the cardholder complies with the terms of the program.

TDR concessions do not include the forgiveness of unpaid principal, but may involve the reversal of certain unpaid interest or fee assessments, and the cardholder's ability to make future purchases is either limited, or suspended until the cardholder successfully exits from the modification program. In accordance with the terms of the Company's temporary hardship and permanent workout programs, the Credit Agreement reverts back to its original contractual terms (including the contractual interest rate) when the customer exits the program, which is either when all payments have been made in accordance with the program, or when the customer defaults out of the program.

TDRs are collectively evaluated for impairment on a pooled basis. In measuring the appropriate allowance for credit losses, these modified credit card loans are included in the general pool of credit card loans, with the allowance determined under a contingent loss model. The Company's impaired credit card loans represented less than 2% of total credit card loans as of both September 30, 2022 and December 31, 2021. As of those same dates, the Company's recorded investment in impaired credit card loans was \$248 million and \$281 million, respectively, with an associated

allowance for credit losses of \$62 million and \$81 million, respectively. The average recorded investment in impaired credit card loans was \$248 million and \$339 million for the three months ended September 30, 2022 and 2021, respectively and \$259 million and \$412 million for the nine months ended September 30, 2022 and 2021, respectively.

Interest income on these impaired credit card loans is accounted for in the same manner as non-impaired credit card loans, and cash collections are allocated according to the same payment hierarchy methodology applied for credit card loans not in modification programs. The Company recognized \$4 million and \$5 million for the three months ended September 30, 2022 and 2021, respectively, and \$11 million and \$21 million for the nine months ended September 30, 2022 and 2021, respectively, in interest income associated with credit card loans in modification programs, during the period that such loans were impaired.

The following table provides additional information regarding credit card loans modified as TDRs during the specified periods:

	Three Mo	onths Ended Septem	onths Ended Septem	s Ended September 30, 2022			
(Millions, except for Number of restructurings)	Number of <u>Restructurings</u>	Number of Outstanding Outstanding Number of Outstanding		Post-modification Outstanding Balance			
Troubled debt restructurings – credit card							
loans	37,363	\$ 52	\$ 52	107,577	\$ 154	\$ 154	
	Three Mo	onths Ended Septem	ber 30, 2021	Nine Mo	onths Ended Septem	ber 30, 2021	
(Millions, except for Number of restructurings)	Three Mo Number of Restructurings	onths Ended Septem Pre-modification Outstanding Balance	ber 30, 2021 Post-modification Outstanding Balance	Nine Mo Number of Restructurings	onths Ended Septem Pre-modification Outstanding Balance	ber 30, 2021 Post-modification Outstanding Balance	

The following table provides additional information regarding credit card loans modified as TDRs that have subsequently defaulted within 12 months of their modification dates during the specified periods; the probability of default is factored into the allowance for credit losses:

	Three Mon September		Nine Month September 3	
	Number of Restructurings	Outstanding Balance	Number of Restructurings	Outstanding Balance
(Millions, except for Number of restructurings)	<u>rtesti detarings</u>	Dunnee	<u>Itestructuring</u> s	Dunnee
Troubled debt restructurings that subsequently defaulted	11,511	\$ 16	51,201	\$ 70
	Three Mon September		Nine Month September 3	
	Number of	Outstanding	Number of	Outstanding
	Restructurings	Balance	Restructurings	Balance
(Millions, except for Number of restructurings)				
(Millions, except for Number of restructurings) Troubled debt restructurings that subsequently defaulted	19,888	\$ 27	102,624	\$ 136

Credit Quality

Credit Card Loans

As part of the Company's credit risk management activities, the Company assesses overall credit quality by reviewing information related to the performance of a credit cardholder's account, as well as information from credit bureaus relating to the cardholder's broader credit performance. The Company utilizes VantageScore (Vantage) credit scores to assist in its assessment of credit quality. Vantage credit scores are obtained at origination of the account and are refreshed monthly thereafter to assist in predicting customer behavior. The Company categorizes these Vantage credit scores into the following three credit score categories: (i) 661 or higher, which are considered the strongest credits and therefore have the lowest credit risk; (ii) 601 to 660, considered to have moderate credit risk; and (iii) 600 or less, which are considered weaker credits and therefore have the highest credit risk. In certain limited circumstances there are

customer accounts for which a Vantage score is not available and the Company uses alternative sources to assess credit risk and predict behavior. The table below excludes 0.3% and 0.1% of the total credit card loans balance as of September 30, 2022 and December 31, 2021, respectively, representing those customer accounts for which a Vantage credit score is not available. The following table reflects the distribution of the Company's credit card loans by Vantage score as of September 30, 2022 and December 31, 2021:

	S	eptember 30, 2022		I	December 31, 2021	
	661 or Higher	601 to 660	600 or Less	661 or Higher	601 to 660	600 or Less
Credit card loans	60 %	27 %	13 %	62 %	26 %	12 %

Installment Loans

The amortized cost basis of the Company's installment loans totaled \$263 million and \$182 million as of September 30, 2022 and December 31, 2021, respectively. As of September 30, 2022, approximately 86% of these loans were originated with customers with Fair Isaac Corporation (FICO) scores of 660 or above, and correspondingly approximately 14% of these loans were originated with customers with FICO scores below 660. Similarly, as of December 31, 2021, approximately 84% and 16% of these loans were originated with customers with FICO scores of 660 or above, and below 660, respectively.

Unfunded Loan Commitments

The Company is active in originating private label and co-brand credit cards in the United States. The Company manages potential credit risk in its unfunded lending commitments by reviewing each potential customer's credit application and evaluating the applicant's financial history and ability and perceived willingness to repay. Credit card loans are made primarily on an unsecured basis. Cardholders reside throughout the United States and are not significantly concentrated in any one area.

The Company manages its potential risk in credit commitments by limiting the total amount of credit, both by individual customer and in total, by monitoring the size and maturity of its portfolios and applying consistent underwriting standards. The Company has the unilateral ability to cancel or reduce unused credit card lines at any time. Unused credit card lines available to cardholders totaled approximately \$114.2 billion and \$112.1 billion as of September 30, 2022 and December 31, 2021, respectively. While this amount represented the total available unused credit card lines, the Company has not experienced and does not anticipate that all cardholders will access their entire available line at any given point in time.

Portfolio Sales

In August 2021, the Company sold a credit card portfolio for cash consideration of approximately \$512 million and recognized a gain of approximately \$10 million on the transaction, which was recorded in Other non-interest income.

As of September 30, 2022 and December 31, 2021, there were no credit card loans held for sale and no portfolio sales were made during the nine months ended September 30, 2022.

Portfolio Acquisitions

In April 2022, the Company acquired a credit card portfolio for cash consideration of approximately \$249 million, which primarily consisted of credit card loans, and also included intangible assets (primarily purchased credit card relationships) and rewards liabilities, and is subject to customary purchase price adjustments.

In October 2022, the Company acquired a credit card portfolio for cash consideration of approximately \$1.6 billion, which primarily consisted of credit card loans, and also included intangible assets (primarily purchased credit card relationships) and reward liabilities, and is subject to customary purchase price adjustments.

3. ALLOWANCE FOR CREDIT LOSSES

The allowance for credit losses is an estimate of expected credit losses, measured over the estimated life of its credit card and other loans that considers forecasts of future economic conditions in addition to information about past events and current conditions. The estimate under the credit reserving methodology referred to as the Current Expected Credit Loss (CECL) model is significantly influenced by the composition, characteristics and quality of the Company's portfolio of credit card and other loans, as well as the prevailing economic conditions and forecasts utilized. The estimate of the allowance for credit losses includes an estimate for uncollectible principal as well as unpaid interest and fees. Principal losses, net of recoveries are deducted from the allowance. Principal losses for unpaid interest and fees as well as any adjustments to the allowance associated with unpaid interest and fees are recorded as a reduction to Interest and fees on loans. The allowance is maintained through an adjustment to the Provision for credit losses and is evaluated for appropriateness.

In estimating its allowance for credit losses, for each identified group, management utilizes various models and estimation techniques based on historical loss experience, current conditions, reasonable and supportable forecasts and other relevant factors. These models utilize historical data and applicable macroeconomic variables with statistical analysis and behavioral relationships with credit performance. The Company's quantitative estimate of expected credit losses under CECL is impacted by certain forecasted economic factors. The Company considers the forecast used to be reasonable and supportable over the estimated life of the credit card and other loans, with no reversion period. In addition to the quantitative estimate of expected credit losses, the Company also incorporates qualitative adjustments for certain factors such as Company-specific risks, changes in current economic conditions that may not be captured in the quantitatively derived results, or other relevant factors to ensure the Allowance for credit losses reflects the Company's best estimate of current expected credit losses.

Credit Card Loans

The Company uses a "pooled" approach to estimate expected credit losses for financial assets with similar risk characteristics. The Company has evaluated multiple risk characteristics across its credit card loans portfolio, and determined delinquency status and credit quality to be the most significant characteristics for estimating expected credit losses. To estimate its Allowance for credit losses, the Company segments its credit card loans on the basis of delinquency status, credit quality risk score and product. These risk characteristics are evaluated on at least an annual basis, or more frequently as facts and circumstances warrant. In determining the estimated life of the Company's credit card loans, payments were applied to the measurement date balance with no payments allocated to future purchase activity. The Company uses a combination of First In First Out (FIFO) and the Credit Card Accountability, Responsibility, and Disclosure Act of 2009 (CARD Act) methodology to model balance paydown.

Installment Loans

The Company measures its allowance for credit losses on installment loans using a statistical model to estimate projected losses over the remaining terms of the loans, inclusive of an assumption for prepayments. The model is based on the historical statistical relationship between loan loss performance and certain macroeconomic data pooled based on credit quality risk score, term of the underlying loans, vintage and geographic location. As of September 30, 2022 and December 31, 2021, the Allowance for credit losses on installment loans was \$19 million and \$14 million, respectively.

Allowance for Credit Losses Rollforward

The following table presents the Company's Allowance for credit losses for its credit card and other loans. With the acquisition of Lon, Inc. in December 2020, the Company acquired certain installment loans which represented a separate

portfolio segment; the amount of the related Allowance for credit losses is insignificant and therefore has been included in the table below.

			ths Ended ber 30,			
(Millions)		2022	 2021	 2022		2021
Beginning balance	\$	1,992	\$ 1,635	\$ 1,832	\$	2,008
Provision for credit losses ⁽¹⁾		304	161	902		180
Net principal losses ⁽²⁾		(223)	 (151)	(661)		(543)
Ending balance	\$	2,073	\$ 1,645	\$ 2,073	\$	1,645

(1) Provision for credit losses includes a build/release for the allowance, as well as replenishment of Net principal losses.

(2) Net principal losses are presented net of recoveries of \$47 million and \$36 million for the three months ended September 30, 2022 and 2021, respectively, and \$126 million and \$128 million for the nine months ended September 30, 2022 and 2021, respectively. Net principal losses for both the three and nine months ended September 30, 2022 include a \$5 million adjustment related to the effects of the purchase of previously written-off accounts that were sold to a third-party debt collection agency; no such adjustment was made in the comparative periods.

For the three and nine months ended September 30, 2022, the factors that influenced the increase in the Allowance for credit losses are the current year periods economic scenario weightings in the Company's credit reserve modeling, reflecting an increasing probability of a recession, more persistent inflation, and the increased cost of overall consumer debt.

4. SECURITIZATIONS

The Company accounts for transfers of financial assets as either sales or financings. Transfers of financial assets that are accounted for as sales are removed from the Consolidated Balance Sheets with any realized gain or loss reflected in the Consolidated Statements of Income during the period in which the sale occurs. Transfers of financial assets that are not accounted for as a sale are treated as a financing.

The Company regularly securitizes the majority of its credit card loans through the transfer of those loans to one of its master trusts (the Trusts). The Company performs the decision making for the Trusts, as well as servicing the cardholder accounts that generate the credit card loans held by the Trusts. In its capacity as a servicer, the Company administers the loans, collects payments and charges-off uncollectible balances. Servicing fees are earned by a subsidiary of the Company, which are eliminated in consolidation.

The Trusts are consolidated VIEs because they have insufficient equity at risk to finance their activities – being the issuance of debt securities and notes, collateralized by the underlying credit card loans. Because the Company performs the decision making and servicing for the Trusts, it has the power to direct the activities that most significantly impact the Trusts' economic performance (the collection of the underlying credit card loans). In addition, the Company holds all of the variable interests in the Trusts, with the exception of the liabilities held by third-parties. These variable interests provide the Company with the right to receive benefits and the obligation to absorb losses, which could be significant to the Trusts. As a result of these considerations, the Company is deemed to be the primary beneficiary of the Trusts and therefore consolidates the Trusts.

The Trusts issue debt securities and notes, which are non-recourse to the Company. The collections on the securitized credit card loans held by the Trusts are available only for payment of those debt securities and notes, or other obligations arising in the securitization transactions. For its securitized credit card loans, during the initial phase of a securitization reinvestment period, the Company generally retains principal collections in exchange for the transfer of additional credit card loans into the securitized pool of assets. During the amortization or accumulation period of a securitization, the investors' share of principal collections (in certain cases, up to a maximum specified amount each month) is either

distributed to the investors or held in an account until it accumulates to the total amount due, at which time it is paid to the investors in a lump sum.

The Company is required to maintain minimum interests in its Trusts ranging from 4% to 10% of the securitized credit card loans. This requirement is met through a transferor's interest and is supplemented through excess funding deposits which represent cash amounts deposited with the trustee of the securitizations. Cash collateral, restricted deposits are generally released proportionately as investors are repaid. Under the terms of the Trusts, the occurrence of certain triggering events associated with the performance of the securitized credit card loans in each Trust could result in certain required actions, including payment of Trust expenses, the establishment of reserve funds, or early amortization of the debt securities and/or notes, in a worst-case scenario. During the three and nine months ended September 30, 2022 and 2021, no such triggering events occurred.

The following tables provide the total securitized credit card loans and related delinquencies, and net principal losses of securitized credit card loans for the periods specified:

				Sep	tember 30, 2022	Dee	cember 31, 2021
(Millions)							
Total credit card loans - available to settle obligations of	consolid	lated VIEs		\$	12,570	\$	11,215
Of which: principal amount of credit card loans 91 days of	or more j	oast due		\$	239	\$	159
		e Months En 2022	 ember 30,		Months End	ed Sept	tember 30, 2021
(Millions)			 021				
Net principal losses of securitized credit card loans	\$	123	\$ 91	\$	363	\$	347

5. INVESTMENT SECURITIES

The Company's investment securities consist of available-for-sale (AFS) securities, which are debt securities, U.S. Treasury bonds and mutual funds. The Company also holds equity securities within its investment securities portfolio. Collectively, these investments are carried at fair value on the Consolidated Balance Sheets within Investment securities.

For any AFS debt securities in an unrealized loss position, the CECL methodology requires estimation of the lifetime expected credit losses which then would be recognized in the Consolidated Statements of Income by establishing, or adjusting an existing allowance for those credit losses. The Company did not have any such credit losses for the periods presented. Any unrealized gains, or any portion of a security's non-credit-related unrealized losses are recorded in the Consolidated Statements of Comprehensive Income, net of tax. The Company typically invests in highly-rated securities with low probabilities of default.

Gains and losses on investments in equity securities are recorded in Other non-interest expenses in the Consolidated Statements of Income.

Realized gains and losses are recognized upon disposition of the investment securities, using the specific identification method. The table below reflects unrealized gains and losses as of September 30, 2022 and December 31, 2021, respectively:

	September 30, 2022						December 31, 2021									
		ortized Cost		ealized Sains		realized osses	Fa	ir Value	An	nortized Cost		ealized Sains		ealized osses	Fai	ir Value
(Millions)																
Available-for-sale securities	\$	175	\$	—	\$	(24)	\$	151	\$	173	\$	4	\$	(2)	\$	175
Equity securities		67		—				67		64				—		64
Total	\$	242	\$	_	\$	(24)	\$	218	\$	237	\$	4	\$	(2)	\$	239

The following table provides information about the Company's AFS debt securities with gross unrealized losses and the length of time that individual securities have been in a continuous unrealized loss position, as of September 30, 2022 and December 31, 2021, respectively.

			September	30, 2022		
	Less than	12 months	12 Months of	r Greater	To	tal
(Millions)	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Available-for-sale securities	\$ 105	\$ (13)	\$ 46	\$ (11)	\$ 151	\$ (24)
Total	\$ 105	\$ (13)	<u>\$ 46</u>	\$ (11)	\$ 151	\$ (24)
	Loss than	12 months	December 12 Months of	- , -	То	tal
	Fair Value	Unrealized Losses		Unrealized Losses	Fair Value	Unrealized Losses
(Millions)						
Available-for-sale securities	\$ 57	\$ (1)	\$ 15 5	\$ (1)	\$ 72	\$ (2)
Total	<u>\$57</u>	\$ (1)	\$ 15	\$ (1)	\$ 72	\$ (2)

As of September 30, 2022, the amortized cost and estimated fair value of the Company's AFS debt securities, which are mortgage-backed securities with no stated maturities, was \$175 million and \$151 million, respectively.

There were no realized gains or losses from the sale of any investment securities for the three and nine months ended September 30, 2022 and 2021.

6. DEPOSITS

As of September 30, 2022 and December 31, 2021, deposits were categorized as interest-bearing or non-interest-bearing as follows:

	Sep	De	cember 31, 2021	
(Millions)				
Interest-bearing	\$	12,407	\$	11,027
Non-interest-bearing (including cardholder credit balances)		37		
Total deposits	\$	12,444	\$	11,027

Deposits by deposit type as of September 30, 2022 and December 31, 2021 were as follows:

(Millions) Savings accounts	—	September 30, 2022	 December 31, 2021
Direct-to-consumer (retail)	\$	2,901	\$ 1,713
Wholesale		3,809	3,873
Certificates of deposit			
Direct-to-consumer (retail)		2,275	1,467
Wholesale		3,422	3,974
Cardholder credit balances		37	
Total deposits	\$	12,444	\$ 11,027



The scheduled maturities of certificates of deposit as of September 30, 2022 were as follows:

(Millions)	
2022 ⁽¹⁾	\$ 255
2023	3,270
2024	1,268
2025	412
2026	196
Thereafter	296
Total certificates of deposit	5,697

(1) The 2022 balance includes \$8 million in unamortized debt issuance costs, which are associated with the entire portfolio of certificates of deposit.

As of September 30, 2022 and December 31, 2021, certificates of deposit that exceeded applicable FDIC insurance limits, which are generally \$250,000 or more, in the aggregate, were \$711 million and \$500 million, respectively.

7. OTHER NON-INTEREST INCOME AND OTHER NON-INTEREST EXPENSES

The following table provides the components of Other non-interest income:

	T	ree Mo Septem			I	Nine Mon Septem	
	2	022	2021		2022		2021
(Millions)							
Payment protection products	\$	39	\$	35	\$	116	\$ 103
Loss from equity method investment		(11)				(44)	—
Other		2		10		3	11
Total other non-interest income	\$	30	\$	45	\$	75	\$ 114

The following table provides the components of Other non-interest expenses:

	T	Three Months Ended September 30,				Nine Months En September 30			
(Millions)	2	2022		2021		2022		2021	
Professional services and regulatory fees	\$	33	\$	40	\$	102	\$	105	
Occupancy expense		5		6		17		21	
Other ⁽¹⁾		16		24		48		55	
Total other non-interest expenses	\$	54	\$	70	\$	167	\$	181	

(1) Primarily related to costs associated with various other individually insignificant operating activities.

8. FAIR VALUES OF FINANCIAL INSTRUMENTS

Fair value is defined under GAAP as the price that would be required to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; with such transaction based on the principal market, or in the absence of a principal market the most advantageous market for the specific instrument. GAAP provides for a three-level fair value hierarchy that classifies the inputs to valuation techniques used to measure fair value, defined as follows:

Level 1: Inputs that are unadjusted quoted prices for identical assets or liabilities in active markets that the entity can access.

Level 2: Inputs, other than those included within Level 1, that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, or inputs other than quoted prices that are observable for the asset or liability.

Level 3: Inputs that are unobservable (e.g., internally derived assumptions) and reflect an entity's own estimates about estimates market participants would use in pricing the asset or liability based on the best information available under the circumstances. In particular, Level 3 inputs and valuation techniques involve judgment and as a result are not necessarily indicative of amounts the Company would realize in a current market exchange. The use of different assumptions or estimation techniques may have a material effect on the estimated fair value amounts.

The Company monitors the market conditions and evaluates the fair value hierarchy levels quarterly. For the three and nine months ended September 30, 2022 and 2021, there were no transfers into or out of Level 3, and no transfers between Levels 1 and 2.

The following table summarizes the carrying values and fair values of the Company's financial assets and financial liabilities:

	September 30, 2022					December 31, 2021					
	Carrying Fair Amount Value				Carrying Amount	Fair Value					
(Millions)											
Financial assets											
Credit card and other loans, net	\$	16,053	\$	18,279	\$	15,567	\$	17,989			
Investment securities		218		218		239		239			
Financial liabilities											
Deposits		12,444		12,351		11,027		11,135			
Debt issued by consolidated VIEs		4,015		4,015		5,453		5,467			
Long-term and other debt		1,916		1,770		1,986		2,053			

Valuation Techniques Used in the Fair Value Measurement of Financial Assets and Financial Liabilities

Credit card and other loans, net: The Company's Credit card and other loans are recorded at historical cost, less an allowance for credit losses, on the Consolidated Balance Sheets. In estimating the fair values, the Company uses a discounted cash flow model (i.e., Level 3 inputs), primarily because a comparable whole loan sales market for similar loans does not exist, and therefore there is a lack of observable pricing inputs. The Company uses various internally derived inputs, including projected income, discount rates and forecasted write-offs; economic value attributable to future loans generated by the cardholder accounts is not included in the fair values.

Investment securities: Investment securities consist of AFS securities, which are debt securities, U.S. Treasury bonds and mutual funds, as well as equity securities, and are recorded at fair value on the Consolidated Balance Sheets. Quoted prices of identical or similar investment securities in active markets are used to estimate the fair values (i.e., Level 1 or Level 2 inputs).

Deposits: Money market and other non-maturity deposits carrying values approximate their fair values because they are short-term in duration and have no defined maturity. Certificates of deposit are recorded at their historical issuance cost on the Consolidated Balance Sheets, adjusted for unamortized fees, with fair value being estimated based on the currently observable market rates available to the Company for similar deposits with similar remaining maturities (i.e., Level 2 inputs). Interest payable is included within Other liabilities on the Consolidated Balance Sheets.

Debt issued by consolidated VIEs: The Company records debt issued by its consolidated VIEs at historical issuance cost on the Consolidated Balance Sheets, adjusted for unamortized fees, as well as premiums or discounts, as applicable. Interest payable is included within Other liabilities on the Consolidated Balance Sheets. Fair value is estimated based on the currently observable market rates available to the Company for similar debt instruments with similar remaining maturities or quoted market prices for the same transaction (i.e., Level 2 inputs).

Long-term and other debt: The Company records its long-term and other debt at historical issuance cost on the Consolidated Balance Sheets, adjusted for unamortized fees, as well as premiums or discounts, as applicable. Interest payable is included within Other liabilities on the Consolidated Balance Sheets. The fair value is estimated based on the currently observable market rates available to the Company for similar debt instruments with similar remaining maturities, or quoted market prices for the same transaction (i.e., Level 2 inputs).

The following tables summarize the Company's financial assets and financial liabilities measured at fair value on a recurring basis, categorized by the fair value hierarchy described in the preceding paragraphs:

	September 30, 2022								
	 Total	L	evel 1	L	evel 2	Level 3			
(Millions)									
Investment securities	\$ 218	\$	43	\$	175	\$			
Total assets measured at fair value	\$ 218	\$	43	\$	175	\$	_		
			Decemb	er 31, 2021	l				
	Fotal	L	evel 1	L	evel 2	L	evel 3		
(Millions)									
Investment securities	\$ 239	\$	48	\$	191	\$	—		
Total assets measured at fair value	\$ 239	\$	48	\$	191	\$	_		

Financial Instruments Disclosed but Not Carried at Fair Value

The following tables summarize the Company's financial assets and financial liabilities that are measured at amortized cost, and not required to be carried at fair value on a recurring basis, as of September 30, 2022 and December 31, 2021 respectively. The fair values of these financial instruments are estimates as of September 30, 2022 and December 31, 2021, and require management's judgment; therefore, these figures may not be indicative of future fair values, nor can the fair value of the Company be estimated by aggregating all of the amounts presented.

	September 30, 2022							
						Level 3		
(Millions)								
Financial assets								
Credit card and other loans, net	\$	18,279	\$		\$		\$	18,279
Total	\$	18,279	\$	—	\$		\$	18,279
Financial liabilities								
Deposits	\$	12,351	\$	—	\$	12,351	\$	—
Debt issued by consolidated VIEs		4,015				4,015		—
Long-term and other debt		1,770				1,770		—
Total	\$	18,136	\$		\$	18,136	\$	

		December 31, 2021						
	Fair Value							
(Millions)								
Financial assets								
Credit card and other loans, net	\$ 17,989	\$	\$	\$ 17,989				
Total	\$ 17,989	\$ —	\$ —	\$ 17,989				
Financial liabilities								
Deposits	\$ 11,135	\$ —	\$ 11,135	\$ —				
Debt issued by consolidated VIEs	5,467	—	5,467					
Long-term and other debt	2,053		2,053					
Total	\$ 18,655	\$ —	\$ 18,655	\$				

Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

Certain assets and liabilities are recognized or disclosed at fair value on a nonrecurring basis, including property and equipment, right-of-use assets, deferred contract assets, goodwill, and intangible assets. These assets are not measured at fair value on a recurring basis but are subject to fair value adjustments in certain circumstances, such as upon impairment. The Company recognized a write-down of its equity method investment in Loyalty Ventures Inc. (LVI) of \$11 million and \$44 million during the three and nine months ended September 30, 2022, respectively. The fair value and carrying amount of its investment was \$6 million as of September 30, 2022. The Company did not have any impairments for the three and nine months ended September 30, 2021.

9. COMMITMENTS AND CONTINGENCIES

Regulatory Matters

Comenity Bank is regulated, supervised and examined by the State of Delaware and the Federal Deposit Insurance Corporation (FDIC). The Company's industrial bank, Comenity Capital Bank, is regulated, supervised and examined by the State of Utah and the FDIC.

The Consumer Financial Protection Bureau (CFPB) promulgates regulations for the federal consumer financial protection laws. Banks in a multi-bank organization, such Comenity Bank and Comenity Capital Bank, are subject to supervision and examination by the CFPB with respect to the federal consumer financial protection laws if at least one bank reports total assets over \$10 billion for four consecutive quarters. While neither of the Banks was subject to regular examinations by the CFPB during the quarter ended September 30, 3022, Comenity Capital Bank's total assets have now exceeded \$10 billion for four consecutive quarter. Accordingly, effective October 1, 2022, both Banks became subject to supervision and examination by the CFPB with respect to federal consumer protection laws.

Quantitative measures established by regulations to ensure capital adequacy require Comenity Bank and Comenity Capital Bank to maintain minimum amounts and ratios of Tier 1 capital to average assets, Common equity tier 1, Tier 1 capital and Total capital, all to risk weighted assets. Failure to meet these minimum capital requirements can result in certain mandatory, and possibly additional discretionary actions by the Banks' regulators that if undertaken, could have a direct material effect on Comenity Bank's and/or Comenity Capital Bank's operating activities, as well as those of the Company. Based on these regulations, as of September 30, 2022, each Bank met all capital requirements to which it was subject, and maintained capital ratios in excess of the minimums required to qualify as well capitalized.

The actual capital ratios and minimum ratios for each Bank, as well as the Combined Banks, as of September 30, 2022, are as follows:

	Actual Ratio	Minimum Ratio for Capital Adequacy Purposes	Minimum Ratio to be Well Capitalized under Prompt Corrective Action Provisions
Comenity Bank			
Common Equity Tier 1 capital ratio ⁽¹⁾	25.6 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	25.6	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	26.9	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	20.4	4.0	5.0
Comenity Capital Bank			
Common Equity Tier 1 capital ratio ⁽¹⁾	18.4 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	18.4	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	19.7	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	16.1	4.0	5.0
Combined Banks			
Common Equity Tier 1 capital ratio ⁽¹⁾	21.4 %	4.5 %	6.5 %
Tier 1 capital ratio ⁽²⁾	21.4	6.0	8.0
Total Risk-based capital ratio ⁽³⁾	22.8	8.0	10.0
Tier 1 Leverage capital ratio ⁽⁴⁾	18.0	4.0	5.0

(1) The Common Equity Tier 1 capital ratio represents common equity tier 1 capital divided by total risk-weighted assets.

(2) The Tier 1 capital ratio represents tier 1 capital divided by total risk-weighted assets.

(3) The Total Risk-based capital ratio represents total capital divided by total risk-weighted assets.

(4) The Tier 1 Leverage capital ratio represents tier 1 capital divided by total average assets, after certain adjustments.

Indemnification

On July 1, 2019, the Company completed the sale of its Epsilon segment to Publicis Groupe S.A. (Publicis). Under the terms of the agreement governing that transaction, the Company agreed to indemnify Publicis and its affiliates from and against any losses arising out of or related to a United States Department of Justice (DOJ) investigation. The DOJ investigation related to third-party marketers who sent, or allegedly sent, deceptive mailings and the provision of data and services to those marketers by Epsilon's data practice. Epsilon actively cooperated with the DOJ in connection with the investigation. On January 19, 2021, Epsilon entered into a deferred prosecution agreement (DPA) with the DOJ to resolve the matters that were the subject of the investigation. Pursuant to the DPA, Epsilon agreed, among other things, to pay penalties and consumer compensation in the aggregate amount of \$150 million, to be paid in two equal installments, the first in January 2021 and the second in January 2022. A \$150 million loss contingency was recorded as of December 31, 2020. The Company paid \$75 million to Publicis pursuant to its contractual indemnification obligation in January 2021. In January 2022, the Company paid the second remaining \$75 million installment to Publicis pursuant to its contractual indemnification obligation.

Legal Proceedings

From time to time the Company is involved in various claims and lawsuits and other proceedings, arising in the ordinary course of business that it believes will not have a material adverse effect on its business, consolidated financial condition or liquidity, including claims and lawsuits alleging breaches of the Company's contractual obligations, arbitrations, class actions and other litigation, arising in connection with its business activities. The Company is also involved, from time to time, in reviews, investigations, subpoenas and other proceedings (both formal and informal) by governmental agencies regarding its business (collectively, "regulatory matters"), which could subject the Company to significant fines,



penalties, obligations to change its business practices or other requirements resulting in increased expenses, diminished income and damage to the Company's reputation.

10. CHANGES IN ACCUMULATED OTHER COMPREHENSIVE LOSS

The changes in each component of accumulated other comprehensive loss, net of tax effects, are as follows:

Three Months Ended September 30, 2022 (Millions)	Los	realized ses on ecurities	Net Uni Gains (on C Flow H	Losses) Cash	Gains on	realized (Losses) Net ent Hedge	Cu Tra	oreign urrency unslation ustments		umulated Other prehensive Loss
Balance as of June 30, 2022	\$	(11)	\$		\$		\$	(3)	\$	(14)
Changes in other comprehensive loss		(7)		—		—		_		(7)
Balance as of September 30, 2022	\$	(18)	\$		\$		\$	(3)	\$	(21)
Three Months Ended September 30, 2021 (Millions)	Gains (on AFS S	realized Losses) Securities		realized on Cash Hedges	Losses Investm	arealized s on Net ent Hedge	Cu Tra	oreign urrency anslation stments (1)		cumulated Other prehensive Loss
Balance as of June 30, 2021	\$	14	\$	—	\$	(7)	\$	(40)	\$	(33)
Changes in other comprehensive (loss) income		(4)		1		_		(20)		(23)
Balance as of September 30, 2021	\$	10	\$	1	\$	(7)	\$	(60)	\$	(56)
Nine Months Ended September 30, 2022 (Millions)	Gains	nrealized (Losses) Securities	Gains on	nrealized (Losses) Cash Hedges	Gain 0	Inrealized s (Losses) n Net nent Hedge	C Tr	Foreign Currency anslation justments		cumulated Other prehensive Loss
	Gains	(Losses)	Gains on	(Losses) Cash	Gain 0	s (Losses) n Net	C Tr	urrency anslation		Other prehensive
(Millions)	Gains on AFS \$	(Losses) Securities 1 (19)	Gains on Flow	(Losses) Cash	Gain o <u>Investr</u> \$	s (Losses) n Net	C Tr <u>Ad</u> \$	currency anslation justments	Com	Other prehensive Loss
(Millions) Balance as of December 31, 2021	Gains on AFS	(Losses) Securities	Gains on Flow	(Losses) Cash	Gain o <u>Investr</u>	s (Losses) n Net	C Tr Ad	currency anslation justments	Com	Other prehensive Loss (2)
(Millions) Balance as of December 31, 2021 Changes in other comprehensive loss Balance as of September 30, 2022 Nine Months Ended September 30, 2021 (Millions)	Gains on AFS \$ \$ Net Uni Gains (on AFS S	(Losses) Securities 1 (19) (18) realized Losses) Securities	Gains on Flow \$ \$ Net Un (Losses on C Flow 1	(Losses) Cash Hedges — — — — — — — — — — — — — — — — — — —	Gain o Investr \$ \$ Net Ur Losses Investm	s (Losses) n Net <u>nent Hedge</u> — — mrealized s on Net <u>ent Hedge</u>	C Tr <u>Ad</u> \$ \$ F Cu Tra <u>Adju</u>	Currency anslation justments (3) (3) Coreign urrency anslation stments (1)	Com \$ \$ Acc Com	Other prehensive Loss (2) (19) (21) cumulated Other prehensive Loss
(Millions) Balance as of December 31, 2021 Changes in other comprehensive loss Balance as of September 30, 2022 Nine Months Ended September 30, 2021 (Millions) Balance as of December 31, 2020	Gains on AFS \$ \$ Net Uni Gains ((Losses) Securities 1 (19) (18) realized Losses)	Gains on Flow \$ \$ Net Un (Losses on C	(Losses) Cash Hedges — — — — — = — = = = = = = = = = = = =	Gain o <u>Investr</u> \$ <u>\$</u> Net Ur Losses	s (Losses) n Net <u>nent Hedge</u> urealized s on Net	C Tr <u>Ad</u> \$ F Cu Tra	Currency anslation justments (3) (3) Coreign urrency unslation	Com \$ \$ Acc	Other prehensive Loss (2) (19) (21) cumulated Other prehensive
(Millions) Balance as of December 31, 2021 Changes in other comprehensive loss Balance as of September 30, 2022 Nine Months Ended September 30, 2021 (Millions) Balance as of December 31, 2020 Changes in other comprehensive (loss)	Gains on AFS \$ \$ Net Uni Gains (on AFS S	(Losses) Securities 1 (19) (18) realized Losses) Securities 23	Gains on Flow \$ \$ Net Un (Losses on C Flow 1	(Losses) Cash Hedges — — — — — — — — — — — — — — — — — — —	Gain o Investr \$ \$ Net Ur Losses Investm	s (Losses) n Net <u>nent Hedge</u> — — mrealized s on Net <u>ent Hedge</u>	C Tr <u>Ad</u> \$ \$ F Cu Tra <u>Adju</u>	Currency anslation justments (3) (3) Coreign urrency unslation stments (1) (20)	Com \$ \$ Acc Com	Other prehensive Loss (2) (19) (21) (21) cumulated Other prehensive Loss (5)
(Millions) Balance as of December 31, 2021 Changes in other comprehensive loss Balance as of September 30, 2022 Nine Months Ended September 30, 2021 (Millions) Balance as of December 31, 2020	Gains on AFS \$ \$ Net Uni Gains (on AFS S	(Losses) Securities 1 (19) (18) realized Losses) Securities	Gains on Flow \$ \$ Net Un (Losses on C Flow 1	(Losses) Cash Hedges — — — — — — — — — — — — — — — — — — —	Gain o Investr \$ \$ Net Ur Losses Investm	s (Losses) n Net <u>nent Hedge</u> — — mrealized s on Net <u>ent Hedge</u>	C Tr <u>Ad</u> \$ \$ F Cu Tra <u>Adju</u>	Currency anslation justments (3) (3) Coreign urrency anslation stments (1)	Com \$ \$ Acc Com	Other prehensive Loss (2) (19) (21) (21) cumulated Other prehensive Loss

⁽¹⁾ Primarily related to the impact of changes in the Canadian dollar and Euro foreign currency exchange rates from the Company's LoyaltyOne segment, which was spun off in November 2021.

11. STOCKHOLDERS' EQUITY

Stock Repurchase Programs

On February 28, 2022, the Company's Board of Directors approved a stock repurchase program to acquire up to 200,000 shares of the Company's outstanding common stock in the open market during the one-year period ending on February 28, 2023. As of September 30, 2022, the Company repurchased all 200,000 shares of its common stock available under

this program for an aggregate of \$12 million. Following their repurchase, these 200,000 shares ceased to be outstanding shares of common stock and are now treated as authorized but unissued shares of common stock.

During the nine months ended September 30, 2021, the Company did not repurchase any shares of its common stock.

Stock Compensation Expense

During the nine months ended September 30, 2022, the Company awarded 664,655 service-based restricted stock units with a weighted average grant date fair value per share of \$66.76 as determined on the date of grant. Service-based restricted stock units typically vest ratably over three years provided that the participant is employed by the Company on each such vesting date.

During the nine months ended September 30, 2022, the Company awarded 82,513 performance-based restricted stock units with pre-defined vesting criteria that permit a range from 0% to 150% to be earned. The fair market value of these awards is \$72.42. If the performance targets are met, the restrictions will lapse (i.e., the awards will vest) with respect to the entire award on February 17, 2025, provided that the participant is employed by the Company on the vesting date.

For the three months ended September 30, 2022 and 2021, the Company recognized \$8 million and \$7 million in stock-based compensation expense, respectively. For the nine months ended September 30, 2022 and 2021, the Company recognized \$24 million and \$20 million in stock-based compensation expense, respectively.

Dividends

During the three and nine months ended September 30, 2022, the Company paid \$10 million and \$32 million, respectively, in dividends to its shareholders of common stock. On October 27, 2022, the Company's Board of Directors declared a quarterly cash dividend of \$0.21 per share on its common stock, payable on December 16, 2022, to stockholders of record at the close of business on November 14, 2022.

12. INCOME TAXES

The effective tax rate was 28.9% and 20.7% for the three months ended September 30, 2022 and 2021, respectively, and 29.5% and 24.8% for the nine months ended September 30, 2022 and 2021, respectively. The increase in the effective tax rate for the three month period primarily related to increases in nondeductible items over those in the prior year period and greater discrete tax benefits recorded in the prior year period. Increases in nondeductible items over those in the prior year period, and greater discrete tax benefits recorded in the prior year, as well as a decrease in Income from continuing operations before income taxes, drove the increase in the effective tax rate for the nine month period.

On August 16, 2022, the Inflation Reduction Act (the Act) was signed into law in the United States of America. The Company is evaluating the Act and does not anticipate a significant impact on its financial position, results of operations or cash flows, nor does it expect significant changes to accounting policies, business processes or internal controls as a result of the Act.

The Company is under examination by the Internal Revenue Service as well as tax authorities in various states. The tax years under examination and open for examination vary by jurisdiction, but with some exceptions, the tax returns filed by the Company are no longer subject to U.S. federal income tax and state and local examinations for the years before 2015 or foreign income tax examinations for years before 2018.

13. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted EPS attributable to common stockholders for the three and nine months ended September 30, 2022 and 2021:

		Three Mo Septem 2022	ber 3		Nine Mon Septem 2022	
(Millions, except per share amounts)					 	
Numerator						
Income from continuing operations	\$	134	\$	206	\$ 358	\$ 737
Income (loss) from discontinued operations, net of income taxes		_		18	 (1)	 46
Net income	\$	134	\$	224	\$ 357	\$ 783
Denominator						
Basic: Weighted average common stock		49.8		49.8	49.9	49.7
Weighted average effect of dilutive securities						
Add: net effect of dilutive unvested restricted stock awards (1)		0.1		0.2	0.1	0.3
Diluted	_	49.9		50.0	 50.0	 50.0
Basic EPS						
Income from continuing operations	\$	2.69	\$	4.14	\$ 7.17	\$ 14.81
Income (loss) from discontinued operations	\$	—	\$	0.36	\$ (0.01)	\$ 0.94
Net income per share	\$	2.69	\$	4.50	\$ 7.16	\$ 15.75
Diluted EPS						
Income from continuing operations	\$	2.69	\$	4.11	\$ 7.16	\$ 14.74
Income (loss) from discontinued operations	\$	_	\$	0.36	\$ (0.01)	\$ 0.94
Net income per share	\$	2.69	\$	4.47	\$ 7.15	\$ 15.68

(1) For the three and nine months ended September 30, 2022 and 2021, an insignificant amount of restricted stock awards were excluded from each calculation of weighted average dilutive common shares as the effect would have been anti-dilutive.

14. DISCONTINUED OPERATIONS

LoyaltyOne

On November 5, 2021, the separation of LVI from the Company was completed after market close (the Separation). The Separation, which has been classified as discontinued operations, was achieved through the Company's distribution of 81% of the shares of LVI common stock to holders of the Company's common stock as of the close of business on the record date of October 27, 2021. The Company's stockholders of record received one share of LVI common stock for every two and a half shares of the Company's common stock. Following this distribution, LVI became an independent, publicly-traded company, in which the Company has retained a 19% ownership interest.

The Company accounts for its 19% ownership interest in LVI following the equity method of accounting. As of September 30, 2022, the carrying amount of the Company's ownership interest in LVI, which investment totaled was \$6 million, and is included in Other assets in the Consolidated Balance Sheet.

The following table summarizes the results of operations of the Company's former LoyaltyOne segment, direct costs identifiable to the LoyaltyOne segment, and the allocation of interest expense on corporate debt, for the three and nine months ended September 30, 2021:

	 Three Months Ended September 30, 2021		onths Ended ber 30, 2021
(Millions)	,		
Total interest income	\$ 	\$	
Total interest expense ⁽¹⁾	3		10
Net interest income	 (3)		(10)
Total non-interest income	169		497
Total non-interest expenses	134		410
Income before provision from income taxes	 32		77
Provision for income taxes	14		30
Income from discontinued operations, net of income taxes	\$ 18	\$	47

(1) The Company's Credit Agreement, as amended, required a \$725 million prepayment of term loans in conjunction with the LoyaltyOne spinoff. As a result, the interest expense reflected above is the allocation to discontinued operations of interest on the basis of this \$725 million mandatory prepayment.

The following table summarizes the depreciation and amortization, and capital expenditures of the Company's former LoyaltyOne segment for the three and nine months ended September 30, 2021:

(Millions)	Three Mon September		 nths Ended oer 30, 2021
Depreciation and amortization	\$	9	\$ 28
Capital expenditures	\$	4	\$ 13

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Market Risk

Market risk is the risk to earnings or asset and liability values resulting from movements in market prices. Our principal market risk exposure arises from volatility in interest rates and their impact on economic value, capitalization levels, cost of capital and earnings.

There has been no material change from our 2021 Form 10-K related to our exposure to interest rate risk or other market risks.

Item 4. Controls and Procedures.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this Report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective and designed to ensure that the information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the requisite time periods specified in the applicable rules and forms, and that it is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

We completed the transition of our credit card processing services to strategic outsourcing partners. The transition was completed in the ordinary course of business to further our technology modernization and business transformation efforts. Where applicable, modifications were made to the design of the control environment associated with the transition of our credit card processing services.

Except for this transition (discussed above), there have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II: OTHER INFORMATION

Item 1. Legal Proceedings.

For a description of legal proceedings applicable to our business, see Indemnification and Legal Proceedings in Note 9, "Commitments and Contingencies", of the Notes to unaudited Condensed Consolidated Financial Statements.

Item 1A. Risk Factors.

There have been no material changes to the Risk Factors previously disclosed in our Annual Report on Form 10-K for the year-ended December 31, 2021 or our Quarterly Reports on Form 10-Q for the quarter-ended March 31, 2022 and June 30, 2022. Additional risks and uncertainties that we are unaware of, or that we currently believe are not material, may also become important factors that adversely affect our business. For a discussion of the recent trends and uncertainties impacting our business, see also "Management's Discussion and Analysis of Financial Condition and Results of Operations — Business Environment".

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The following table presents information with respect to purchases of our common stock made during the three months ended September 30, 2022:

Per	iod	Total Number of Shares Purchased ⁽¹⁾	A	verage Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	V P	Approximate Dollar Yalue of Shares that May Yet Be urchased Under the Plans or Programs (Millions)
July 1-31		5,704	\$	39.26	_	\$	
Aug 1-31		3,997		40.41	_		_
Sep 1-30		6,388		34.59	—		
Total		16,089	\$	37.69		\$	

⁽¹⁾ During the periods presented, 16,089 shares of our common stock were purchased by the administrator of our Bread Financial 401(k) Plan for the benefit of the employees who participated in that portion of the Plan.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

- (a) None
- (b) None

Item 6. Exhibits.

a) Exhibits:

EXHIBIT INDEX

			Incorpo	rated by R	eference
Exhibit No.	Filer	Description	Form	Exhibit	Filing Date
3.1	(a)	Third Amended and Restated Certificate of Incorporation of the Registrant.	8-K	3.2	6/10/16
3.2	(a)	Certificate of Amendment to Third Amended and Restated Certificate of Incorporation of the Registrant.	8-K	3.1	3/24/22
3.3	(a)	Certificate of Designations of Series A Preferred Non-Voting Convertible Preferred Stock of the Registrant.	8-K	3.1	4/29/19
3.4	(a)	Sixth Amended and Restated Bylaws of the Registrant.	8-K	3.2	3/24/22
4	(a)	Specimen Certificate for shares of Common Stock of the Registrant.	10-Q	4	8/8/03
10.1	(b) (c) (d)	First Addendum to Appendix A of Fourth Amended and Restated Service Agreement, dated as of July 29, 2022, between Comenity Servicing LLC and Comenity Bank.	8-K	99.1	8/4/22
10.2	(b) (c) (d)	Second Addendum to Appendix A of Fourth Amended and Restated Service Agreement, dated as of August 31, 2022, between Comenity Servicing LLC and Comenity Bank.	8-K	99.1	9/7/22
10.3	(b) (c) (d)	Third Addendum to Appendix A of Fourth Amended and Restated Service Agreement, dated as of October 7, 2022, between Comenity Servicing LLC and Comenity Bank.	8-K	99.1	10/12/22
*31.1	(a)	Certification of Chief Executive Officer of Bread Financial Holdings, Inc. pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.			
*31.2	(a)	Certification of Chief Financial Officer of Bread Financial Holdings, Inc. pursuant to Rule 13a-14(a) promulgated under the Securities Exchange Act of 1934, as amended.			
**32.1	(a)	Certification of Chief Executive Officer of Bread Financial Holdings, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and Section 1350 of Chapter 63 of Title 18 of the United States Code.			
**32.2	(a)	Certification of Chief Financial Officer of Bread Financial Holdings, Inc. pursuant to Rule 13a-14(b) promulgated under the Securities Exchange Act of 1934, as amended, and Section 1350 of Chapter 63 of Title 18 of the United States Code.			
*101	(a)	The following financial information from Bread Financial Holdings, Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2022, formatted in Inline XBRL: (i) Condensed Consolidated Balance Sheets, (ii) Condensed Consolidated Statements of Income (Loss), (iii) Condensed			

			Incorpo	orated by Re	eference
Exhibit No.	Filer	Description	Form	Exhibit	Filing Date
		Consolidated Statements of Comprehensive Income (Loss), (iv) Condensed Consolidated Statements of Stockholders' Equity, (v) Condensed Consolidated Statements of Cash Flows and (vi) Notes to Condensed Consolidated Financial Statements.			
*104	(a)	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).			
* Filed h	erewith				
** Furnis	hed here	with			

- (a) Bread Financial Holdings, Inc.
- (b) WFN Credit Company, LLC
- (c) World Financial Network Credit Card Master Trust
- (d) World Financial Network Credit Card Master Note Trust

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, Bread Financial Holdings, Inc. has duly caused this quarterly report on Form 10-Q to be signed on its behalf by the undersigned, thereunto duly authorized.

BREAD FINANCIAL HOLDINGS, INC.

DATE: November 4, 2022

By: /s/ RALPH J. ANDRETTA Ralph J. Andretta President and Chief Executive Officer

DATE: November 4, 2022

By: /s/ PERRY S. BEBERMAN
Perry S. Beberman

Executive Vice President and Chief Financial Officer

CERTIFICATION OF THE CHIEF EXECUTIVE OFFICER OF BREAD FINANCIAL HOLDINGS, INC.

I, Ralph J. Andretta, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bread Financial Holdings, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2022

/s/ Ralph J. Andretta

Ralph J. Andretta Chief Executive Officer

CERTIFICATION OF THE CHIEF FINANCIAL OFFICER OF BREAD FINANCIAL HOLDINGS, INC.

I, Perry S. Beberman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bread Financial Holdings, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2022

/s/ Perry S. Beberman

Perry S. Beberman Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Bread Financial Holdings, Inc. (the "Company") for the quarterly period ended September 30, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Ralph J. Andretta, as Chief Executive Officer of the Company, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:

(i) the Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 4, 2022

/S/ RALPH J. ANDRETTA Ralph J. Andretta

Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Bread Financial Holdings, Inc. (the "Company") for the quarterly period ended September 30, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Perry S. Beberman, as Chief Financial Officer of the Company, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:

(i) the Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 4, 2022

/S/ PERRY S. BEBERMAN Perry S. Beberman Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.