

### **Bread Financial Reports Third Quarter 2022 Results**

**COLUMBUS, Ohio, October 27, 2022** – Bread Financial Holdings, Inc. (NYSE: BFH), a tech-forward financial services company that provides simple, personalized payment, lending, and saving solutions, today announced financial results for the third quarter ended September 30, 2022.

Financial Summary	Third Quarter 2022	Year-to-Date 2022
Net Income (\$ millions)	\$134	\$357
Earnings per Diluted Share	\$2.69	\$7.15

- Third quarter net income was \$134 million, or \$2.69 per diluted share.
- Total third quarter revenue was \$979 million, up \$128 million, or 15%, versus the third quarter of 2021.
- Expected normalization of credit metrics continued in the third quarter, with a quarter-end delinquency rate of 5.7% and a net loss rate of 5.0%.

#### **Business Highlights**

"We are pleased to announce a new long-term **WORLD MARKET.** credit card relationship with World Market, a specialty retailer of home furniture, decor, apparel, and international food products. Bread Financial draws on its decades of experience with specialty retailers like World Market to provide best-in-class payment, lending, and loyalty solutions, and expand the options for World Market customers," said Ralph Andretta, president and chief executive officer of Bread Financial.

"During the third quarter, we also announced a partnership with Marqeta that will further enable our in-store virtual payment solutions for Bread Financial. The Marqeta-supported product allows customers to provision a one-time-use virtual card, without a mobile app download, to check out in-store at point of sale with Bread Financial's loan products. Through our relationship with Marqeta, Bread Pay now delivers SplitPay and installment loan products both online and in-store.

"We continued to maintain a strong renewal rate as we renewed our relationship with Buckle, a valued brand partner, in the third quarter. Buckle operates over 440 retail stores in 42 states and has grown to become one of America's favorite denim destinations. We remain committed to providing Buckle's guests with lending and loyalty products that meet their evolving needs.

"We successfully completed the AAA portfolio conversion in October, achieving our target of greater than \$2 billion in loan balances from new partner signings in 2022. Now, we are driving engagement with AAA's more than 56 million U.S. members through our enhanced cardholder value propositions.

"We remain focused on driving sustainable, profitable growth leveraging our technology enhancements and business development success," Andretta noted.

#### **CEO COMMENTARY**

"Our third quarter results reflect additional progress toward our 2022 financial targets, with double-digit loan growth and a pretax pre-provision earnings (PPNR) increase of 17% versus the third quarter of 2021. We remain on track to deliver positive operating leverage for the full year while continuing to invest in enhanced technology, digital modernization, and new product innovation. We continue to transform Bread Financial and invest in our future to deliver long-term sustainable value for our stakeholders.

"The ongoing successful execution of our strategy has strengthened our financial resilience as evidenced by the improvement in our capital and funding metrics, as well as enhanced diversification across our products and portfolio. Our improved credit profile supports sustained performance as we move into a more challenging economic environment.

"We are closely monitoring consumer economic indicators, including how consumers are navigating the changing economic environment. Consumer payment behaviors show continued signs of normalization toward pre-pandemic levels. We proactively adjust our underwriting and credit management to account for the challenges inflation and other factors present to consumers. Our seasoned leadership team is experienced in managing through credit cycles, with an emphasis on responsible risk management and proactive recession readiness planning.

"We remain focused on our continued transformation and the investments that position Bread Financial to drive profitable growth through the full economic cycle."

- Ralph Andretta, president and chief executive officer

#### **CFO COMMENTARY**

"We are pleased with our third quarter financial results, which include year-over-year revenue growth of 15%, driven by 14% average loan growth and improved net interest margin. Credit sales growth in the guarter of 4% was impacted by both the transition of our credit card processing services and the temporary spike in fuel prices in July. For the sixth consecutive quarter, PPNR grew year-over-year at a doubledigit rate, reflective of the quality growth we are delivering. Retail direct-to-consumer deposit balances exceeded \$5 billion in the quarter further improving our cost of funds mix and funding diversification. Third quarter expenses were lower than anticipated as some expenses were shifted to the fourth quarter and we received payment network expense credits that were projected in the fourth quarter.

"Our expectation for the normalization of consumer payment behavior is reflected in our 2022 guidance, and our results this quarter were within the range of our expectations considering temporary impacts from the transition of our credit card processing services. We anticipate delinquency rates to move lower in the fourth quarter driven by improvement in early stage delinquency performance, while losses are expected to be higher in the fourth quarter, which is typically the highest quarter of the year for this metric based on seasonality.

"Additionally, we have maintained conservative economic scenario weightings in our credit reserve modeling as a result of an increasing probability of a recession, more persistent inflation, and the increased cost of overall consumer debt.

"Despite these macroeconomic headwinds, we remain confident in our full year guidance and our long-term outlook. We will continue to act prudently and responsibly in our allocation of capital and will moderate our growth as appropriate as we manage risk-reward tradeoffs to maintain long-term sustainable, profitable growth."

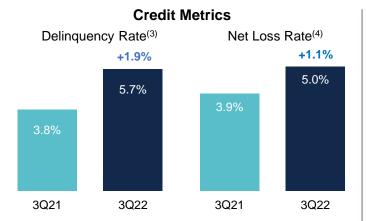
 Perry Beberman, executive vice president and chief financial officer

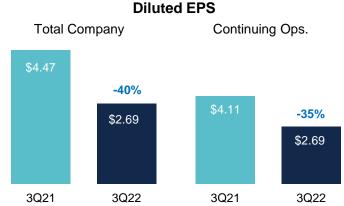
#### 2022 Full Year CFO Outlook

- Macroeconomic Assumptions: "Our outlook continues to assume a moderation in the consumer payment rate throughout the remainder of 2022. We also expect further interest rate increases by the Federal Reserve to result in a nominal benefit to total net interest income, which is factored into our outlook.
- Average Loan Growth: "Based on our new and renewed business announcements, visibility into our pipeline, and the current economic outlook, we reiterate our expectation for low-double-digit growth in full year 2022 average credit card and other loans relative to 2021.
- Total Revenue: "Total revenue growth for 2022 is anticipated to align with average loan growth, with slight upside from improved full year net interest margin versus 2021.
- Total Expenses: "As a result of ongoing investment in technology modernization, digital advancement, marketing, and product innovation, along with strong portfolio growth, we expect a sequential increase in total expenses in the fourth quarter. We remain focused on delivering positive operating leverage for the full year as we manage the pace and timing of our investments to align with our full year revenue and growth outlook.
- Net Loss Rate: "We expect a net loss rate at the high end
  of our previously communicated low-to-mid 5% range for
  2022. We remain confident in our long-term guidance of a
  through-the-cycle average net loss rate below our historical
  average of 6%.
- Effective Tax Rate: "We continue to expect our full year normalized effective tax rate to be in the range of 25% to 26%, with quarter-over-quarter volatility due to the timing of various discrete items."

#### **Key Operating and Financial Metrics**(1)







Continuing Operations <sup>(1)</sup>		uarter Er	nded	Year-to-Date				
Continuing Operations."	September 30,		r 30,	through September 30,				
(\$ in millions, except per share amounts)	2022	2021	Change	2022	2021	Change		
Total net interest and non-interest income ("Revenue")	\$979	\$851	15%	\$2,793	\$2,416	16%		
Net principal losses	\$218	\$151	44%	\$656	\$543	21%		
Reserve build (release)	\$86	\$10	nm	\$246	\$(363)	nm		
Provision for credit losses	\$304	\$161	89%	\$902	\$180	nm		
Total non-interest expenses	\$486	\$431	13%	\$1,383	\$1,256	10%		
Income from continuing operations before income taxes	\$189	\$259	(27)%	\$508	\$980	(48)%		
Income from continuing operations	\$134	\$206	(35)%	\$358	\$737	(51)%		
Income from continuing operations per diluted share	\$2.69	\$4.11	(35)%	\$7.16	\$14.74	(51)%		
Weighted average shares outstanding – diluted	49.9	50.0		50.0	50.0			
Pretax pre-provision earnings (PPNR) <sup>(2)</sup>	\$493	\$420	17%	\$1,410	\$1,160	21%		

nm - not meaningful

- (1) Reflective of the spinoff of Loyalty Ventures Inc. for all periods presented.
- (2) Pretax pre-provision earnings (PPNR) is a non-GAAP financial measure. See "Non-GAAP Financial Measures" below.
- (3) The 3Q22 Delinquency rate was impacted by the transition of our credit card processing services.
- (4) The 3Q22 Net loss rate was impacted by the transition of our credit card processing services. Excluding this impact, which is timing-related, the Net loss rate for the quarter would have been higher.

#### Third Quarter 2022 Compared with Third Quarter 2021 - Continuing Operations

- Credit sales increased 4% to \$7.7 billion driven by existing partners, as well as new product and brand partner additions.
- Average and end-of-period credit card and other loans increased 14% and 16% to \$17.6 billion and \$18.1 billion, respectively, driven by continued credit sales growth, as well as further moderation in the consumer payment rate.
- Revenue increased 15%, or \$128 million, resulting from higher average loan balances and improved loan yields. Net interest margin increased 94 basis points year-over-year and 123 basis points sequentially.
- Total non-interest expenses increased 13%, or \$55 million, as employee compensation and benefit costs increased 20%, or \$34 million, information processing and communication expenses increased 39%, or \$21 million, as a result of the transition of our credit card processing services, and other expenses decreased 22%, or \$16 million, primarily due to decreased legal and other business activity costs.
- PPNR, a non-GAAP financial measure, improved by \$73 million, or 17%, reflecting sustainable, profitable growth
  and continued success with our business transformation efforts.
- Income from continuing operations decreased \$72 million, as the improvement in PPNR was offset by a higher provision for credit losses reflecting both loan growth in the quarter and a higher reserve rate, as well as increased net principal losses.
- Delinquency rate of 5.7% increased from 3.8% in 3Q21 and 4.4% in 2Q22; the 3Q22 rate was impacted by the transition of our credit card processing services, and increased as a result of expected consumer payment rate normalization, as well as seasonal trends.
- Net loss rate of 5.0% increased from 3.9% in 3Q21, and decreased from 5.6% in 2Q22. The third quarter rate was
  impacted by the transition of our credit card processing services. Excluding the transition impact, which is timingrelated, the net loss rate for the quarter would have been higher.

#### **Contacts**

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#### **Forward-Looking Statements**

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements give our expectations or forecasts of future events and can generally be identified by the use of words such as "believe," "expect," "anticipate," "estimate," "intend," "project," "plan," "likely," "may," "should" or other words or phrases of similar import. Similarly, statements that describe our business strategy, outlook, objectives, plans, intentions or goals also are forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements we make regarding, and the guidance we give with respect to, our anticipated operating or financial results, future financial performance and outlook, initiation or completion of strategic initiatives, including the ability to realize the intended benefits of the spinoff of our former LoyaltyOne® segment, future dividend declarations, future economic conditions, including, but not limited to, market conditions, persistent inflation, rising interest rates, the increased probability of a recession and related impacts on consumer behavior, future legislative or regulatory actions that could have impact on our business and results of operations, including any such actions that may be taken with respect to late fees, interchange fees, or other charges, developments in the geopolitical environment, including the war in Ukraine, and the ongoing effects of the global COVID-19 pandemic, all of which factors remain difficult to predict.

We believe that our expectations are based on reasonable assumptions. Forward-looking statements, however, are subject to a number of risks and uncertainties that could cause actual results to differ materially from the projections, anticipated results or other expectations expressed in this release, and no assurances can be given that our expectations will prove to have been correct. These risks and uncertainties include, but are not limited to, factors set forth in the Risk Factors section and elsewhere in our Annual Report on Form 10-K for the most recently ended fiscal year, which may be updated in Item 1A of, or elsewhere in, our Quarterly Reports on Form 10-Q filed for periods subsequent to such Form 10-K. Our forward-looking statements speak only as of the date made, and we undertake no obligation, other than as required by applicable law, to update or revise any forward-looking statements, whether as a result of new information, subsequent events, anticipated or unanticipated circumstances or otherwise.

#### **Non-GAAP Financial Measures**

We prepare our Consolidated Financial Statements in accordance with accounting principles generally accepted in the United States of America (GAAP). However, certain information included within this presentation, constitutes non-GAAP financial measures. Our calculations of non-GAAP financial measures may differ from the calculations of similarly titled measures by other companies. In particular, Pretax pre-provision earnings (PPNR) is calculated by increasing/decreasing Income from continuing operations before income taxes by the net build/release in Provision for credit losses. We use PPNR as a metric to evaluate our results of operations before income taxes, excluding the volatility that can occur within Provision for credit losses. Tangible common equity over Tangible assets (TCE/TA) represents Total stockholders' equity reduced by Goodwill and intangible assets, net, (TCE) divided by Tangible assets (TA), which is Total assets reduced by Goodwill and intangible assets, net. We use TCE/TA as a metric to evaluate the Company's capital adequacy and estimate its ability to cover potential losses. Tangible book value per common share represents TCE divided by shares outstanding. We use Tangible book value per common share as a metric to estimate the Company's potential value in relation to tangible assets per share. We believe the use of these non-GAAP financial measures provide additional clarity in understanding our results of operations and trends. For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures, please see the Reconciliation of GAAP to Non-GAAP Financial Measures that follows.

#### **Conference Call / Webcast Information**

Bread Financial will host a conference call on Thursday, October 27, 2022 at 8:30 a.m. (Eastern Time) to discuss the Company's third quarter 2022 results. The conference call will be available via the Internet at www.breadfinancial.com. There will be several slides accompanying the webcast. Please go to the website at least 15 minutes prior to the call to register, download and install any necessary software. The recorded webcast will also be available on the Company's website.

A replay of the conference call will be available two hours after the end of the call until 11:59 p.m. ET on Thursday, October 27, 2022. To access the replay, please dial (866) 813-9403 or (929) 458-6194 and reference conference ID number "656109".

#### About Bread Financial™

Bread Financial (NYSE: BFH) is a tech-forward financial services company providing simple, personalized payment, lending and saving solutions. The company creates opportunities for its customers and partners through digitally enabled choices that offer ease, empowerment, financial flexibility and exceptional customer experiences. Driven by a digital-first approach, data insights and white-label technology, Bread Financial delivers growth for its partners through a comprehensive product suite, including private label and co-brand credit cards, installment lending, and buy now, pay later (BNPL). Bread Financial also offers direct-to-consumer solutions that give customers more access, choice and freedom through its branded Bread Cashback<sup>TM</sup> American Express® Credit Card and Bread Savings<sup>TM</sup> products.

Bread Financial is an S&P MidCap 400 company headquartered in Columbus, Ohio, and committed to sustainable business practices powered by its 6,000+ global associates. To learn more about Bread Financial, visit **BreadFinancial.com** or follow us on **Facebook**, **LinkedIn**, **Twitter** and **Instagram**.

## BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In millions, except per share amounts)

	Three Months Ended September 30,		ı	Nine Months Ended September 30,				
	20	022		21	2	022		2021
Interest income:								
Interest and fees on loans	\$	1,195	\$	992	\$	3,325	\$	2,845
Interest on cash and investment securities		23		2		34		6
Total interest income		1,218		994		3,359		2,851
Interest expense:								
Interest on deposits		66		39		142		130
Interest on borrowings		67		52		166		168
Total interest expense		133		91		308		298
Net interest income		1,085		903		3,051		2,553
Non-interest income:				4				
Interchange revenue, net of retailer share arrangements		(136)		(97)		(333)		(251)
Other		30		45		75		114
Total non-interest income		(106)		(52)		(258)		(137)
Total net interest and non-interest income		979		851		2,793		2,416
Provision for credit losses		304		161		902		180
Total net interest and non-interest income, after provision for credit losses  Non-interest expenses:		675		690		1,891		2,236
Employee compensation and benefits		202		168		572		489
Card and processing expenses		82		81		248		242
Information processing and communication		75		54		192		161
		44		35		192		113
Marketing expense								
Depreciation and amortization		29		23		80		70
Other		54		70		167		181
Total non-interest expenses		486		431		1,383		1,256
Income from continuing operations before income taxes		189		259		508		980
Provision for income taxes		55		53		150		243
Income from continuing operations		134		206		358		737
(Loss) income from discontinued operations, net of taxes				18		(1)		46
Net income		134		224		357		783
Basic earnings per share:								
Income from continuing operations	\$	2.69	\$	4.14	\$	7.17	\$	14.81
(Loss) income from discontinued operations		<u>-</u>		0.36		(0.01)		0.94
Net income per share	\$	2.69	\$	4.50	\$	7.16	\$	15.75
Diluted earnings per share:								
Income from continuing operations	\$	2.69	\$	4.11	\$	7.16	\$	14.74
(Loss) income from discontinued operations	*	_	*	0.36	•	(0.01)	•	0.94
Net income per diluted share	\$	2.69	\$	4.47	\$	7.15	\$	15.68
Weighted average shares:		40.0		40.0		40.0		40.7
Basic		49.8		49.8		49.9		49.7
Diluted		49.9		50.0		50.0		50.0
Pre-tax pre-provision earnings*:								
Income from continuing operations before income taxes	\$	189	\$	259	\$	508	\$	980
Provision for credit losses		304		161		902		180
Pre-tax pre-provision earnings	\$	493	\$	420	\$	1,410	\$	1,160
* Pretay pre-provision earnings (PPNR) is a non-GAAP financial measure								

<sup>\*</sup> Pretax pre-provision earnings (PPNR) is a non-GAAP financial measure.

# BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (In millions)

	September 30,		December 31,		
	20	022	20	021	
Assets					
Cash and cash equivalents	\$	3,583	\$	3,046	
Credit card and other loans:					
Credit card and other loans		18,126		17,399	
Allowance for credit losses		(2,073)		(1,832)	
Credit card and other loans, net		16,053		15,567	
Available-for-sale securities		218		239	
Property and equipment, net		204		215	
Goodwill and intangible assets, net		690		687	
Other assets		1,212		1,992	
Total assets	\$	21,960	\$	21,746	
Liabilities and Stockholders' Equity					
Deposits	\$	12,444	\$	11,027	
Debt issued by consolidated variable interest entities		4,015		5,453	
Long-term and other debt		1,916		1,986	
Other liabilities		1,186		1,194	
Total liabilities		19,561		19,660	
Stockholders' equity		2,399		2,086	
Total liabilities and stockholders' equity	\$	21,960	\$	21,746	
Shares of common stock outstanding		49.8		49.8	

## BREAD FINANCIAL HOLDINGS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In millions)

Nine Months Ended September 30,

	September 30,			
		2022		2021
Cash Flows from Operating Activities:				
Net income	\$	357	\$	783
Adjustments to reconcile net income to net cash provided by operating activities:	·			
Provision for credit losses		902		180
Depreciation and amortization		80		97
Deferred income taxes		(137)		20
Non-cash stock compensation		24		25
Amortization of deferred financing costs		18		23
Amortization of deferred origination costs		64		54
Change in other operating assets and liabilities:				
Change in other assets		(25)		(89)
Change in other liabilities		11		115
Other		57		_
Net cash provided by operating activities		1,351		1,208
Cash Flows from Investing Activities:				
Change in credit card and other loans		(1,171)		88
Change in redemption settlement assets		(1,171)		(47)
Proceeds from sale of credit card portfolio		_		512
Purchase of credit card portfolios		(249)		(99)
Capital expenditures		(53)		(59)
Purchase of investment securities		(35)		(77)
Maturities of investment securities		25		61
Other		(5)		2
Net cash (used in) provided by investing activities		(1,488)		381
Net dash (asea iii) provided by investing activities		(1,400)		
Cash Flows from Financing Activities:				
Unsecured borrowings under debt agreements		218		38
Repayments/maturities of unsecured borrowings under debt agreements		(294)		(114)
Debt issued by consolidated variable interest entities		1,723		2,768
Repayments/maturities of debt issued by consolidated variable interest entities		(3,162)		(3,891)
Net increase in deposits		1,395		88
Payment of deferred financing costs		(10)		(13)
Dividends paid		(32)		(31)
Repurchase of common stock		(12)		_
Other		(4)		(2)
Net cash used in financing activities		(178)		(1,157)
Effect of exchange rate changes on cash, cash equivalents and restricted cash				(4)
Change in cash, cash equivalents and restricted cash		(315)		428
Cash, cash equivalents and restricted cash at beginning of period		3,923		3,463
Cash, cash equivalents and restricted cash at end of period	\$	3,608	\$	3,891

Note: The unaudited Condensed Consolidated Statements of Cash Flows are presented reflecting the combined cash flows from continuing and discontinued operations.

### BREAD FINANCIAL HOLDINGS, INC. UNAUDITED SUMMARY FINANCIAL HIGHLIGHTS

(In millions, except per share amounts and percentages)

	Three Months Ended September 30,				Nine Months Ended September 30,					
-	2	2022		2021	Change		2022		2021	Change
Credit sales	\$	7,689	\$	7,380	4%	\$	22,716	\$	20,825	9%
Average credit card and other loans	\$	17,598	\$	15,471	14%	\$	17,084	\$	15,512	10%
End-of-period credit card and other loans	\$	18,126	\$	15,690	16%	\$	18,126	\$	15,690	16%
End-of-period direct-to-consumer deposits	\$	5,176	\$	3,052	70%	\$	5,176	\$	3,052	70%
Return on average assets <sup>(1)</sup>		2.4%		3.7%	(1.3)%		2.2%		4.5%	(2.3)%
Return on average equity <sup>(2)</sup>		22.8%		38.0%	(15.2)%		20.9%		52.2%	(31.3)%
Net interest margin <sup>(3)</sup>		19.9%		18.9%	1.0%		19.3%		18.0%	1.3%
Loan yield <sup>(4)</sup>		27.2%		25.6%	1.6%		25.9%		24.5%	1.4%
Efficiency ratio <sup>(5)</sup>		49.7%		50.6%	(0.9)%		49.6%		52.0%	(2.4)%
Tangible common equity / tangible assets ratio (TCE/TA) <sup>(6)</sup>		8.0%		7.2%	0.8%		8.0%		7.2%	0.8%
Tangible book value per common share <sup>(7)</sup>	\$	34.30	\$	31.18	10.0%	\$	34.30	\$	31.18	10.0%
Cash dividend per common share	\$	0.21	\$	0.21	0.0%	\$	0.63	\$	0.63	0.0%
Delinquency rate <sup>(8)</sup>		5.7%		3.8%	1.9%		5.7%		3.8%	1.9%
Net loss rate <sup>(9)</sup>		5.0%		3.9%	1.1%		5.1%		4.7%	0.4%
Reserve rate		11.4%		10.5%	0.9%		11.4%		10.5%	0.9%

<sup>(1)</sup> Return on average assets represents annualized Income from continuing operations divided by average Total assets.

<sup>(2)</sup> Return on average equity represents annualized Income from continuing operations divided by average Total stockholders' equity.

<sup>(3)</sup> Net interest margin represents annualized Net interest income divided by average Total interest-earning assets.

<sup>(4)</sup> Loan yield represents annualized Interest and fees on loans divided by Average credit card and other loans.

<sup>(5)</sup> Efficiency ratio represents Total non-interest expenses divided by Total net interest and non-interest income.

<sup>(6)</sup> Tangible common equity (TCE) represents Total stockholders' equity reduced by Goodwill and intangible assets, net. Tangible assets (TA) represents Total assets reduced by Goodwill and intangible assets, net. TCE/TA is a non-GAAP financial measure.

<sup>(7)</sup> Tangible book value per common share represents TCE divided by shares outstanding, and is a non-GAAP financial measure.

<sup>(8)</sup> The 3Q22 Delinquency rate was impacted by the transition of our credit card processing services.

<sup>(9)</sup> The 3Q22 Net loss rate was impacted by the transition of our credit card processing services. Excluding this impact, which is timing-related, the Net loss rate for the quarter would have been higher.

## BREAD FINANCIAL HOLDINGS, INC. RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES

(In millions, except percentages)

	Three Mon	ths Ended Septe	ember 30,	Nine Mon	Nine Months Ended September 30					
	2022	2021	% Change	2022	2021	% Change				
(Millions, except percentages)										
Pretax pre-provision earnings (PPNR)										
Income from continuing operations before income taxes	189	259	(27)%	508	980	(48)%				
Provision for credit losses	304	161	89%	902	180	400%				
Pretax pre-provision earnings (PPNR)	<u>493</u>	420	17%	1,410	1,160	21%				
Tangible common equity (TCE)										
Total stockholders' equity	2,399	2,246	7%	2,399	2,246	7%				
Less: Goodwill and intangible assets, net	(690)	(694)	(1)%	(690)	(694)	(1)%				
Tangible common equity (TCE)	1,709	1,552	10%	1,709	1,552	10%				
Tangible assets (TA)										
Total assets	21,960	22,257	(1)%	21,960	22,257	(1)%				
Less: Goodwill and intangible assets, net	(690)	(694)	(1)%	(690)	(694)	(1)%				
Tangible assets (TA)	21,270	21,563	(1)%	21,270	21,563	(1)%				