FORM 4

Instruction 1(b).

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington,	$D \subset$	20540
wasiiiiigtoii,	D.C.	20549

Check this box if no longer subject	9
to Section 16. Form 4 or Form 5	
obligations may continue. See	

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL 3235-0287 Estimated average burden hours per response: 0.5

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person*  BALLOU ROGER H  (Last) (First) (Middle)  3075 LOYALTY CIRCLE					2. Issuer Name and Ticker or Trading Symbol ALLIANCE DATA SYSTEMS CORP ADS  3. Date of Earliest Transaction (Month/Day/Year) 05/24/2021  4. If Amendment, Date of Original Filed (Month/Day/Year)									(Check X	all app Direc Office below	licable) tor er (give title /)	ng Person(s) to Issuer  10% Owner  Other (specify below)  p Filing (Check Applicable		wner specify
(Street)  COLUMBU  (City)	US OF		3219 Zip)											Line) X	,				
(- 9)	Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned																		
Da			2. Transaction Date (Month/Day/Year)		ear) Execution				ction Instr.	4. Securities Acquired (A) of Disposed Of (D) (Instr. 3, 4				5. Amount of Securities Beneficially Owned Following		6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	ect irect	7. Nature of Indirect Beneficial Ownership	
									Code	v	Amount	(A) or (D)	Price		Reported Transaction(s) (Instr. 3 and 4)				(Instr. 4)
Common St	tock			05/24/20	21				J <sup>(1)</sup>		3,178	A	\$117	.915	19	,499 <sup>(3)</sup>	D		
Common Stock														(	<b>)</b> (1)(2)	I		By Roger H. Ballou 2020 Grantor Retained Annuity Trust	
		Tal	ole II	- Derivati (e.g., pu	ve Se	ecurii alls, v	ies <i>A</i> varra	Acqu ants.	iired, optic	Disp ons,	oosed of, convertib	or Be	nefici curitie	ally ( es)	Owne	d			
Security or (Instr. 3) Pr	onversion r Exercise rice of erivative ecurity	3. Transaction Date (Month/Day/Year)	Execu	eemed Ition Date,	4. Transa Code ( 8)	4. 5. Number of Code (Instr. Derivative		_	e Exer ation D h/Day/	cisable and late Year)	7. Title Amou Secur Under Deriva Secur 3 and	7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)  Amount or Number of Title Shares		rice of ivative urity tr. 5)	9. Number derivative Securities Beneficially Owned Following Reported Transaction (Instr. 4)	Own Forn Direc or In (I) (Ir		11. Nature of Indirect Beneficial Ownership (Instr. 4)	

## **Explanation of Responses:**

- 1. On May 24, 2021, the Reporting Person withdrew 3,178 shares of ADS common stock from the Roger H. Ballou 2020 Grantor Retained Annuity Trust. In exchange for the shares, the Reporting Person contributed cash in the amount of \$374,733.87 to the trust. The withdrawal of shares from the trust resulted in a decrease in the number of shares the Reporting Person beneficially owns indirectly through the trust and a corresponding increase in the number of shares the Reporting Person beneficially owns directly. The Reporting Person believes that his withdrawal of shares from the trust constitutes a change in form of beneficial ownership of the shares, exempted by Rule 16a-13 under the Securities Exchange Act of 1934.
- 2. On May 20, 2021, 322 shares of ADS common stock were distributed to the Reporting Person by the Roger H. Ballou 2020 Grantor Retained Annuity Trust.
- 3. The total amount of securities beneficially owned includes: (a) 8,888 unrestricted shares; (b) 1,915 unvested restricted stock units granted 6/30/11; (c) 1,374 unvested restricted stock units granted 6/29/12; (d) 679 unvested restricted stock units granted 7/1/13; (e) 489 unvested restricted stock units granted 7/1/14; (f) 418 unvested restricted stock units granted 6/29/15; (g) 602 unvested restricted stock units granted 6/27/16; (h) 564 unvested restricted stock units granted 6/26/17; (i) 655 unvested restricted stock units granted 6/25/18; (j) 959 unvested restricted stock units granted 6/24/19; and (k) 2,956 unvested restricted stock units granted 6/22/20.

Cynthia L. Hageman, Attorney in Fact

05/25/2021

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

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