FORM 4

obligations may continue. See

Instruction 1(b)

Check this box if no longer subject to Section 16. Form 4 or Form 5

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL OMB Number: Estimated average burden 0.5 hours per response:

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and Address of Reporting Person* Motes Joseph L III | | | | | | 2. Issuer Name and Ticker or Trading Symbol ALLIANCE DATA SYSTEMS CORP ADS | | | | | | | | | (Check | all app | licable) | ng Pers | Person(s) to Issuer 10% Owner Other (specify | | |
|--|---|---|-----------|------------------------------|--|---|---|------------------|---|---------------|--|--|--|--|------------------------------|---|-----------------------------|---|--|---|--|
| (Last) 7500 DA | • | (First) (Middle) S PARKWAY, SUITE 700 | | | | 3. Date of Earliest Transaction (Month/Day/Year) 02/18/2020 | | | | | | | | | X | belov | v) `` | ı Cou | below) Counsel & Secy | | |
| (Street) PLANO TX 75024 (City) (State) (Zip) | | | | 4. If | 4. If Amendment, Date of Original Filed (Month/Day/Year) | | | | | | | | | Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person Form filed by More than One Reporting Person | | | | | | | |
| | | Tabl | le I - No | n-Deriv | ative | Sec | uritie | s Acc | quired | , Dis | posed o | f, o | r Ber | nefic | ially | Owne | ed | | | | |
| 1. Title of Security (Instr. 3) 2. Transac Date (Month/Da | | | | | | r) Ex | 2A. Deemed Execution Date, if any (Month/Day/Year) | | 3. Transaction Code (Instr. 8) | | 4. Securities Acquired (A) of Disposed Of (D) (Instr. 3, 4 | | | | 1 and 5) Secu Bend Own | | cially d Following | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | | 7. Nature of Indirect Beneficial Ownership | |
| | | | | | | Code | v | Amount | | (A) or (D) | Price | | Reported Transaction(s) (Instr. 3 and 4) | | | | (Instr. 4) | | | | |
| Common Stock 02/18/2 | | | | | | 020 | | A ⁽¹⁾ | | 1,839 | | A | (1) | | 11,314 | | | D | | | |
| Common Stock 02/18/2 | | | | | | 2020 | | | | | 2,299 | | A | (2) | | 13,613 | | | D | | |
| Common Stock 02/18/2 | | | | | /2020 | 2020 | | | | | 4,138 | | A | (3) | | 17,751 | | | D | | |
| Common Stock 02/18/2 | | | | | /2020 | 2020 | | | | | 919 | | A | A (4) | | 18,670 | | | D | | |
| Common Stock 02/18/2 | | | | | | 2020 | | | F ⁽⁵⁾ | 275 | | | D | \$100.85 | | 15,977 ⁽⁶⁾⁽⁷⁾⁽⁸⁾ | | | D | | |
| | | Та | | | | | | • | | | sed of, onvertib | | | | • | wned | | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | ercise (Month/Day/Year) if any (Month/Day/Year) ative | | 4. Transa Code (8) | | of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | | | e | Am Sec Und Der Sec and | 7. Title and Amount of Securities Underlying Derivative Security (Instr. and 4) Amount or Numbe of Shares | | Deri Sec (Inst | | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction (Instr. 4) | Or Fo Di or (I) |). wnership orm: irrect (D) i Indirect (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) | | |

Explanation of Responses:

- 1. The new grant is for 1,839 shares of common stock represented by time-based restricted stock units. The restrictions will lapse on 606 units on 2/18/21, on 607 units on 2/18/22 and on 626 units on 2/18/23, subject to continued employment by the Reporting Person on the vesting dates.
- 2. The new grant is for 2,299 shares of common stock represented by performance-based restricted stock units, which may be adjusted up or down at the time the performance restriction lapses. The restriction may lapse with respect to 33% of such shares on each of 2/18/21 and 2/18/22 and with respect to 34% of such shares on 2/18/23 contingent on meeting an EBT metric for 2020 and subject to continued employment by the Reporting Person on the vesting dates.
- 3. The new grant is for 4,138 shares of common stock represented by performance-based restricted stock units, which may be adjusted up or down at the time the performance restriction lapses. The restriction may lapse with respect to 100% of such shares on 2/18/22 contingent on meeting a relative total shareholder return metric for 2020 and 2021 and subject to continued employment by the Reporting Person on the vesting dates.
- 4. The new grant is for 919 shares of common stock represented by performance-based restricted stock units, which may be adjusted down at the time the performance restriction lapses. The restriction may lapse with respect to 33% of such shares on each of 2/18/21 and 2/18/22 and with respect to 34% of such shares on 2/18/23 contingent on meeting strategic and operational objectives performance metrics for 2020 and subject to continued employment by the Reporting Person on the vesting dates.
- 5. Shares withheld by the Company to satisfy the Reporting Person's tax withholding obligation upon the vesting of restricted stock units.
- 6. The total number of securities beneficially owned includes: (a) 4,427 unrestricted shares; (b) 163 unvested units from an award of 479 time-based restricted stock units granted 2/15/18; (c) 247 unvested units from an award of 729 performance-based restricted stock units granted 2/15/18; (d) 488 unvested units from an award of 728 time-based restricted stock units granted 2/15/19; (e) 1,457 unvested performancebased restricted stock units granted 2/15/19; (f) the new grant for 1,839 time-based restricted stock units; (g) the new grant for 2,299 performance-based restricted stock units; (h) the new grant for 4,138 performance-based restricted stock units; and (i) the new grant for 919 performance-based restricted stock units.
- 7. The grant for 1,457 performance-based restricted stock units awarded on 2/15/19 was forfeited due to failure to meet the EBT performance metric for 2019.
- 8. The grant for 961 performance-based restricted stock units awarded on 2/15/18 was forfeited due to failure to meet the relative total shareholder return metric for 2018 and 2019.

Remarks:

Cynthia L. Hageman, Attorney 02/20/2020 in Fact

Date

** Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.